# UNITED STATES FEDERAL DEPOSIT INSURANCE CORPORATION

Washington, D.C. 20429

# FORM 8-K CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): October 17, 2019

# **BANK OZK**

(Exact name of registrant as specified in its charter)

Arkansas (State or other jurisdiction of incorporation)	110 (FDIC Certificate	Number) (IRS Er	71-0130170 mployer Identification No.)										
17901 Chenal Parkway, Little Rock, (Address of principal executive offi			223 Code)										
(Registrant	( <b>501</b> ) <b>978-226</b> . Stelephone number, in												
(Former name o	Not Applicable (Former name or former address, if changed since last report)												
Check the appropriate box below if the form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2.):													
( ) Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)													
( ) Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)													
( ) Pre-commencement communications 240.14d-2(b))	pursuant to Rule 14c	-2(b) under the Exchan	ge Act (17 CFR										
( ) Pre-commencement communications 240.13e-4(c))	pursuant to Rule 13e	-4(c) under the Exchange	ge Act (17 CFR										
Securities regis	stered pursuant to Sec	etion 12(b) of the Act:											
Title of each class	Trading Symbol(s)	Name of each exchange	Ü										
Common stock, \$0.01 per value per share	OZK	NASDAQ Global	Select Market										
Indicate by check mark whether the regist Securities Act of 1933 (17 CFR §230.405 §240.12b-2).		e Securities Exchange A											
If an emerging growth company, indicate transition period for complying with any i													

Section 13(a) of the Exchange Act.  $\square$ 

## Item 2.02 Results of Operations and Financial Condition.

On October 17, 2019, Bank OZK (the "Bank") issued a press release announcing its financial results for the third quarter ended September 30, 2019 and made available management's comments on the results for the third quarter of 2019. The press release and management's comments are available on the Bank's investor relations website. A copy of the press release announcing the Bank's results for the third quarter ended September 30, 2019 and management's comments on the third quarter results are furnished as Exhibits 99.1 and 99.2, respectively, to this Current Report on Form 8-K.

On October 18, 2019, the Bank will hold an investor conference call and webcast to answer questions regarding the Bank's financial results for the third quarter ended September 30, 2019.

The information furnished pursuant to this Item 2.02, including Exhibits 99.1 and 99.2, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities under that section, and shall not be deemed to be incorporated by reference into any filing of the Bank under the Securities Act of 1933, as amended, or the Exchange Act except as expressly set forth by specific reference in such filing.

## Item 7.01 Regulation FD Disclosures.

See Item 2.02 Results of Operations and Financial Condition.

#### Item 9.01 Financial Statements and Exhibits.

- (d) Exhibits: The following exhibits are being furnished to this Current Report on Form 8-K.
  - 99.1 Press Release dated October 17, 2019: Bank OZK Announces Third Quarter 2019 Earnings
  - 99.2 Third Quarter 2019 Management's Comments dated October 17, 2019

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

# **BANK OZK**

Date: October 17, 2019 By: /s/ Greg L. McKinney

Name: Greg L. McKinney

Title: Chief Financial Officer and Chief Accounting Officer

# **Exhibit No. Document Description**

- 99.1 Press Release dated October 17, 2019: Bank OZK Announces Third Quarter 2019 Earnings
- 99.2 Third Quarter 2019 Management's Comments dated October 17, 2019

# **NEWS RELEASE**

Date: October 17, 2019 Release Time: 3:01 p.m. (CT)

Investor Contact: Tim Hicks (501) 978-2336 Media Contact: Susan Blair (501) 978-2217

# Bank OZK Announces Third Quarter 2019 Earnings

LITTLE ROCK, ARKANSAS: Bank OZK (the "Bank") (Nasdaq: OZK) today announced that net income for the third quarter of 2019 was \$103.9 million, a 40.1% increase from \$74.2 million for the third quarter of 2018, but a 6.0% decrease from \$110.5 million for the second quarter of 2019. Diluted earnings per common share for the third quarter of 2019 were \$0.81, a 39.7% increase from \$0.58 for the third quarter of 2018, but a 5.8% decrease from \$0.86 for the second quarter of 2019.

The Bank's results for the third quarter of 2018 included (i) pretax expenses of \$10.8 million as a result of its name change and strategic rebranding and (ii) net charge-offs of \$45.5 million on two unrelated credits.

For the first nine months of 2019, net income totaled \$325.1 million, a 7.6% increase from \$302.1 million for the first nine months of 2018. Diluted earnings per common share for the first nine months of 2019 were \$2.52, a 7.2% increase from \$2.35 for the first nine months of 2018.

The Bank's annualized returns on average assets, average common stockholders' equity and average tangible common stockholders' equity for the third quarter of 2019 were 1.81%, 10.22% and 12.33%, respectively, compared to 1.33%, 8.07% and 9.99%, respectively, for the third quarter of 2018. The Bank's annualized returns on average assets, average common stockholders' equity and average tangible common stockholders' equity for the first nine months of 2019 were 1.92%, 11.07%, and 13.44%, respectively, compared to 1.85%, 11.32%, and 14.11%, respectively, for the first nine months of 2018. The calculation of the Bank's annualized return on average tangible common stockholders' equity and the reconciliation to generally accepted accounting principles ("GAAP") are included in the schedules accompanying this release.

George Gleason, Chairman and Chief Executive Officer, stated, "We are very pleased to have once again delivered financial metrics among the best in the industry for the quarter just ended. We continue to maintain our focus on our strong credit culture and consistent discipline, which are paramount in this interest rate and competitive environment. Our excellent team of bankers have us well positioned for continued success as we remain focused on delivering long-term value for our shareholders."

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# **KEY BALANCE SHEET METRICS**

Total loans were \$17.73 billion at September 30, 2019, a 6.0% increase from \$16.73 billion at September 30, 2018. Non-purchased loans, which exclude loans acquired in previous acquisitions, were \$16.31 billion at September 30, 2019, a 12.9% increase from \$14.44 billion at September 30, 2018. Purchased loans, which consist of loans acquired in previous acquisitions, were \$1.43 billion at September 30, 2019, a 37.5% decrease from \$2.29 billion at September 30, 2018. The unfunded balance of closed loans was \$11.43 billion at September 30, 2019, a 3.9% decrease from \$11.89 billion at September 30, 2018, but a 2.4% increase from \$11.17 billion at June 30, 2019.

Deposits were \$18.44 billion at September 30, 2019, a 3.5% increase from \$17.82 billion at September 30, 2018. Total assets were \$23.40 billion at September 30, 2019, a 6.0% increase from \$22.09 billion at September 30, 2018.

Common stockholders' equity was \$4.08 billion at September 30, 2019, an 11.6% increase from \$3.65 billion at September 30, 2018. Tangible common stockholders' equity was \$3.39 billion at September 30, 2019, a 14.8% increase from \$2.95 billion at September 30, 2018. Book value per common share was \$31.63 at September 30, 2019, an 11.3% increase from \$28.41 at September 30, 2018. Tangible book value per common share was \$26.30 at September 30, 2019, a 14.5% increase from \$22.97 at September 30, 2018. The calculations of the Bank's tangible common stockholders' equity and tangible book value per common share and the reconciliations to GAAP are included in the schedules accompanying this release.

The Bank's ratio of total common stockholders' equity to total assets increased to 17.43% at September 30, 2019 compared to 16.54% at September 30, 2018. Its ratio of total tangible common stockholders' equity to total tangible assets increased to 14.93% at September 30, 2019 compared to 13.81% at September 30, 2018. The calculation of the Bank's ratio of total tangible common stockholders' equity to total tangible assets and the reconciliation to GAAP are included in the schedules accompanying this release.

# MANAGEMENT'S COMMENTS, CONFERENCE CALL, TRANSCRIPT AND FILINGS

In connection with this release, the Bank released management's comments on the results for the quarter just ended, which are available at <a href="http://ir.ozk.com">http://ir.ozk.com</a>. This release should be read in conjunction with management's comments on the results for the third quarter of 2019.

Management will conduct a conference call to take questions on these quarterly results and management's comments at 10:00 a.m. CT (11:00 a.m. ET) on October 18, 2019. Interested parties may listen to this call by dialing 1-844-818-5110 (U.S. and Canada) or 210-229-8841 (internationally) and asking for the Bank OZK conference call. A recorded playback of the call will be available for one week following the call at 1-855-859-2056 (U.S. and Canada) or 404-537-3406 (internationally). The passcode for this playback is 7188336. The call will be available live or in a recorded version on the Bank's Investor Relations website at

<u>ir.ozk.com</u> under "Company News/Webcasts." The Bank will also provide a transcript of the conference call on its Investor Relations website.

The Bank files annual, quarterly and current reports, proxy materials and other information required by the Securities Exchange Act of 1934 with the Federal Deposit Insurance Corporation ("FDIC"), copies of which are available electronically at the FDIC's website at <a href="https://efr.fdic.gov/fcxweb/efr/index.html">https://efr.fdic.gov/fcxweb/efr/index.html</a> and are also available on the Bank's Investor Relations website at <a href="http://ir.ozk.com">http://ir.ozk.com</a>. To receive automated email alerts for these materials, please visit <a href="http://ir.ozk.com/EmailNotification">http://ir.ozk.com/EmailNotification</a> to sign up.

## **NON-GAAP FINANCIAL MEASURES**

This release contains certain non-GAAP financial measures. The Bank uses these non-GAAP financial measures, specifically return on average tangible common stockholders' equity, tangible book value per common share, total tangible common stockholders' equity and the ratio of total tangible common stockholders' equity to total tangible assets, as important measures of the strength of its capital and its ability to generate earnings on its tangible capital invested by its shareholders. These measures typically adjust GAAP financial measures to exclude intangible assets. Management believes presentation of these non-GAAP financial measures provides useful supplemental information which contributes to a proper understanding of the financial results and capital levels of the Bank. These non-GAAP disclosures should not be viewed as a substitute for financial results determined in accordance with GAAP, nor are they necessarily comparable to non-GAAP performance measures that may be presented by other banks. Reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measures are included in the tables at the end of this release under the caption "Reconciliation of Non-GAAP Financial Measures."

# **FORWARD-LOOKING STATEMENTS**

This release and other communications by the Bank include certain "forward-looking statements" regarding the Bank's plans, expectations, thoughts, beliefs, estimates, goals and outlook for the future that are intended to be covered by the Private Securities Litigation Reform Act of 1995. Forward-looking statements are based on management's expectations as well as certain assumptions and estimates made by, and information available to, management at the time. Those statements are not guarantees of future results or performance and are subject to certain known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those expressed in, or implied by, such forward-looking statements. These risks, uncertainties and other factors include, but are not limited to: potential delays or other problems implementing the Bank's growth, expansion and acquisition strategies, including delays in identifying satisfactory sites, hiring or retaining qualified personnel, obtaining regulatory or other approvals, obtaining permits and designing, constructing and opening new offices or relocating or closing existing offices; the ability to enter into and/or

close additional acquisitions; the availability of and access to capital; possible downgrades in the Bank's credit ratings or outlook which could increase the costs or availability of funding from capital markets; the ability to attract new or retain existing or acquired deposits or to retain or grow loans, including growth from unfunded closed loans; the ability to generate future revenue growth or to control future growth in non-interest expense; interest rate fluctuations, including changes in the yield curve between short-term and long-term interest rates or changes in the relative relationships of various interest rate indices; the potential impact of the change in the method for determining LIBOR; competitive factors and pricing pressures, including their effect on the Bank's net interest margin or core spread; general economic, unemployment, credit market and real estate market conditions, and the effect of such conditions on the creditworthiness of borrowers, collateral values, the value of investment securities and asset recovery values; changes in legal, financial and/or regulatory requirements; recently enacted and potential legislation and regulatory actions and the costs and expenses to comply with new and/or existing legislation and regulatory actions; changes in U.S. government monetary and fiscal policy; FDIC special assessments or changes to regular assessments; the ability to keep pace with technological changes, including changes regarding maintaining cybersecurity; the impact of failure in, or breach of, the Bank's operational or security systems or infrastructure, or those of third parties with whom it does business, including as a result of cyber attacks or an increase in the incidence or severity of fraud, illegal payments, security breaches or other illegal acts impacting the Bank or its customers; adoption of new accounting standards, including the estimated effects from the adoption of the current expected credit loss ("CECL") model on January 1, 2020, or changes in existing standards; and adverse results (including costs, fines, reputational harm and/or other negative effects) from current or future litigation, regulatory examinations or other legal and/or regulatory actions or rulings as well as other factors identified in this press release or as detailed from time to time in the other public reports the Bank files with the FDIC, including those factors described in the disclosures under the headings "Forward-Looking Information" and "Item 1A. Risk Factors" in the Bank's most recent Annual Report on Form 10-K for the year ended December 31, 2018 and its quarterly reports on Form 10-Q. Should one or more of the foregoing risks materialize, or should underlying assumptions prove incorrect, actual results or outcomes may vary materially from those projected in, or implied by, such forward-looking statements. The Bank disclaims any obligation to update or revise any forward-looking statements based on the occurrence of future events, the receipt of new information or otherwise.

# **GENERAL INFORMATION**

Bank OZK (Nasdaq: OZK) is a regional bank providing innovative financial solutions delivered by expert bankers with a relentless pursuit of excellence. Bank OZK has been recognized as the top performing bank in the nation in its asset size 13 times in the past eight years. Headquartered in Little Rock, Arkansas, Bank OZK conducts operations through more than 250 offices in Arkansas, Georgia, Florida, North Carolina, Texas, Alabama, South Carolina, California, New York and Mississippi. Bank OZK can be found at <a href="https://www.ozk.com">www.ozk.com</a> and on <a href="https://www.ozk.com">Facebook</a>, <a href="https://www.ozk.com">Twitter</a> and <a href="https://www.ozk.com">LinkedIn</a> or contacted at (501) 978-2265 or P. O. Box 8811, Little Rock, Arkansas 72231-8811.

# Bank OZK Consolidated Balance Sheets

	Se	eptember 30, 2019	D	December 31, 2018
Lagrang	(Dol	lars in thousands, ex	cept per	r share amounts)
ASSETS	¢	1.020.046	¢	200 (72
Cash and cash equivalents	\$	1,029,946	\$	290,672
Investment securities - available for sale ("AFS")		2,414,722		2,862,340
Federal Home Loan Bank of Dallas and other banker's bank stocks		13,656		25,941
Non-purchased loans		16,307,621		15,073,791
Purchased loans		1,427,230		2,044,032
Allowance for loan losses		(109,001)		(102,264)
Net loans		17,625,850		17,015,559
Premises and equipment, net		687,511		567,189
Foreclosed assets		33,319		16,171
Accrued interest receivable		76,218		81,968
Bank owned life insurance ("BOLI")		735,531		721,238
Goodwill and other intangible assets, net		687,397		696,461
Other, net		98,529		110,491
Total assets	\$	23,402,679	\$	22,388,030
LIABILITIES AND STOCKHOLDERS' EQUITY				
Deposits:	ф	2 702 260	Ф	2.740.272
Demand non-interest bearing	\$	2,793,369	\$	2,748,273
Savings and interest bearing transaction		8,441,339		9,682,713
Time		7,205,370		5,507,429
Total deposits		18,440,078		17,938,415
Repurchase agreements with customers		12,156		20,564
Other borrowings		301,421		96,692
Subordinated notes		223,567		223,281
Subordinated debentures		119,775		119,358
Accrued interest payable and other liabilities		224,234		216,355
Total liabilities		19,321,231		18,614,665
Commitments and contingencies				
Commitments and contingencies				
Stockholders' equity:				
Preferred stock; \$0.01 par value; 100,000,000 shares authorized; no shares issued or outstanding at September 30, 2019 or December 31, 2018		_		_
Common stock; \$0.01 par value; 300,000,000 shares authorized; 128,946,359 and 128,611,049 shares issued and outstanding at				
September 30, 2019 and December 31, 2018, respectively		1,289		1,286
Additional paid-in capital		2,247,973		2,237,948
Retained earnings		1,801,414		1,565,201
Accumulated other comprehensive income (loss)		27,648		(34,105)
Total stockholders' equity before noncontrolling interest		4,078,324		3,770,330
Noncontrolling interest				
		3,124		3,035
Total stockholders' equity	_	4,081,448	_	3,773,365
Total liabilities and stockholders' equity	\$	23,402,679	\$	22,388,030

# Bank OZK

# **Consolidated Statements of Income**

		Three Mor				Nine Mon Septem		
		2019		2018		2019		2018
		(Dol	llars in	thousands, exce	ept per	r share amoun	ts)	
Interest income:								
Non-purchased loans	\$	244,954	\$	219,847	\$	740,900	\$	620,659
Purchased loans		26,042		40,173		84,756		138,012
Investment securities:						40.00		
Taxable		12,511		12,472		40,992		35,380
Tax-exempt		3,363		3,991		10,930		12,252
Deposits with banks and federal funds sold		2,647	-	1,112		4,001		2,448
Total interest income		289,517		277,595		881,579		808,751
Interest expense:								
Deposits		66,248		51,785		196,727		130,009
Repurchase agreements with customers		5		215		39		759
Other borrowings		90		144		1,497		824
Subordinated notes		3,216		3,216		9,542		9,542
Subordinated debentures		1,178		1,621		4,570		4,567
Total interest expense		70,737		56,981		212,375		145,701
Net interest income		218,780		220,614		669,204		663,050
Provision for loan losses		7,854		41,949		21,303		57,126
Net interest income after provision for loan losses		210,926		178,665		647,901	_	605,924
Non-interest income:								
Service charges on deposit accounts		10,827		9,730		30,841		28,959
Trust income		1,975		1,730		5,544		5,114
BOLI income		5,414		5,321		15,753		18,160
Other income from purchased loans		674		1,418		2,925		5,413
Loan service, maintenance and other fees		4,197		4,724		13,636		15,108
Gains (losses) on sales of other assets		189		(518)		875		1,753
Net gains on investment securities		_		_		713		17
Other		3,170		1,716		6,834		5,691
Total non-interest income		26,446		24,121		77,121		80,215
Non-interest expense:								
Salaries and employee benefits		48,376		41,477		140,801		128,641
Net occupancy and equipment		14,825		14,358		44,163		42,335
Other operating expenses		37,713		47,107		111,760		114,883
Total non-interest expense		100,914		102,942		296,724		285,859
In according to the second		126 150		00.944		120 200		400.200
Income before taxes Provision for income taxes		136,458		99,844		428,298		400,280
		32,574		25,665	_	103,189	_	98,227
Net income Earnings attributable to noncontrolling interest		103,884		74,179		325,109		302,053
	<u> </u>		¢.	74 190	Φ	(9)	Φ	202.075
Net income available to common stockholders	<u>\$</u>	103,891	<u>\$</u>	74,180	\$	325,100	\$	302,075
Basic earnings per common share	<u>\$</u>	0.81	\$	0.58	\$	2.52	\$	2.35
Diluted earnings per common share	\$	0.81	\$	0.58	\$	2.52	\$	2.35

# Bank OZK Consolidated Statements of Stockholders' Equity

	_	ommon Stock	Additional Paid-In Capital (Dol	Paid-In Retained		ccumulated Other mprehensive come (Loss) ot per share amou	Cor	Non- ntrolling	Total
There would be an I. I Contain by 20, 2010.									
Three months ended September 30, 2019:	Ф	1 200	¢2 242 770	¢1.720.40 <i>c</i>	Ф	10.602	Ф	2 121	¢2.007.270
Balances – June 30, 2019	\$	1,289	\$2,243,779	\$1,728,486	\$	19,693	\$	3,131	\$3,996,378
Net income		_	_	103,884		_		_	103,884
Earnings attributable to noncontrolling interest		_	_	7				(7)	_
Total other comprehensive income		_	_	_		7,955		_	7,955
Common stock dividends paid, \$0.24 per share		_	_	(30,963)		_		_	(30,963)
Issuance of 10,800 shares of common stock for exercise of stock options		_	214	_		_		_	214
Stock-based compensation expense		_	3,980	_		_		_	3,980
Forfeitures of 11,157 shares of unvested restricted common stock		_		_		_		_	_
Balances – September 30, 2019	\$	1,289	\$2,247,973	\$1,801,414	\$	27,648	\$	3,124	\$4,081,448
Nine months ended September 30, 2019:									
Balances – December 31, 2018	\$	1,286	\$2,237,948	\$1,565,201	\$	(34,105)	\$	3,035	\$3,773,365
Net income		_	_	325,109		` <u> </u>		_	325,109
Earnings attributable to noncontrolling interest		_	_	(9)		_		9	_
Total other comprehensive income		_	_	_		61,753		_	61,753
Common stock dividends paid, \$0.69 per share		_	_	(88,887)		_		_	(88,887)
Noncontrolling interest cash contribution		_	_	(00,007)		_		80	80
Issuance of 67,350 shares of common stock for exercise of stock options		1	1,090	_		_		_	1,091
Issuance of 406,074 shares of unvested restricted common stock		4	(4)	_		_		_	
Repurchase and cancellation of 62,742			(4)						
shares of common stock		(1)	(1,646)	_		_		_	(1,647)
Stock-based compensation expense		_	10,584	_		_		_	10,584
Forfeiture of 75,372 shares of unvested			- 0,001						- 3,00.
restricted common stock		(1)	1	_		_		_	_
Balances – September 30, 2019	\$	1,289	\$2,247,973	\$1,801,414	\$	27,648	\$	3,124	\$4,081,448

# Bank OZK Consolidated Statements of Stockholders' Equity (continued)

Balances - June 30, 2018   \$ 1,286   \$2,230,809   \$1,428,721   \$ (46,913)   \$ 3,039   \$3,616,942   \$ (17,179)   \$ (17,17		ommon Stock	Additional Paid-In Capital (Dol	Retained _Earnings lars in thousands,	Accumulated Other Comprehensis Income (Loss except per share a	ve C	Non- Controlling Interest	Total
Net income	Three months ended September 30, 2018:		`				,	
Earnings attributable to noncontrolling interest   -   -   1   -   (1)   -	Balances – June 30, 2018	\$ 1,286	\$2,230,809	\$1,428,721	\$ (46,91	3) \$	3,039	\$3,616,942
Total other comprehensive loss	Net income	_	_	74,179	-	_	_	74,179
Common stock dividends paid, \$0.20 per share	Earnings attributable to noncontrolling interest	_	_	1	-	_	(1)	_
Issuance of 6,100 shares of common stock for exercise of stock options   Stock for exercise of stock optio	Total other comprehensive loss	_	_	_	(12,33	(8)	_	(12,338)
Stock for exercise of stock options   -   92	* '	_	_	(25,723)		_	_	(25,723)
Testricted common stock		_	92	_	-	_	_	92
Forfeitures of 18,791 shares of unvested restricted common stock		_	_	_	-	_	_	_
Part	Stock-based compensation expense	_	3,482	_		_	_	3,482
Nine months ended September 30, 2018   \$ 1,286   \$2,234,383   \$1,477,178   \$ (59,251)   \$ 3,038   \$3,656,634	Forfeitures of 18,791 shares of unvested							
Nine months ended September 30, 2018:  Balances – December 31, 2017 \$ 1,283 \$2,221,844 \$1,250,313 \$ (12,712) \$ 3,060 \$3,463,788  Net income		 					_	
Balances - December 31, 2017         \$ 1,283         \$2,221,844         \$1,250,313         \$ (12,712)         \$ 3,060         \$3,463,788           Net income         -         -         302,053         -         -         302,053           Earnings attributable to noncontrolling interest         -         -         22         -         (22)         -           Total other comprehensive loss         -         -         -         -         (46,539)         -         (46,539)           Common stock dividends paid, \$0.585 per share         -         -         -         (75,210)         -         -         -         (75,210)           Issuance of 216,990 shares of common stock for exercise of stock options         2         5,677         -         -         -         5,679           Issuance of 220,102 shares of unvested restricted common stock         2         (2)         - <td< td=""><td>Balances – September 30, 2018</td><td>\$ 1,286</td><td>\$2,234,383</td><td>\$1,477,178</td><td>\$ (59,25</td><td><u>(1)</u></td><td>3,038</td><td>\$3,656,634</td></td<>	Balances – September 30, 2018	\$ 1,286	\$2,234,383	\$1,477,178	\$ (59,25	<u>(1)</u>	3,038	\$3,656,634
Balances – December 31, 2017         \$ 1,283         \$2,221,844         \$1,250,313         \$ (12,712)         \$ 3,060         \$3,463,788           Net income         —         —         —         302,053         —         —         302,053           Earnings attributable to noncontrolling interest         —         —         22         —         (22)         —           Total other comprehensive loss         —         —         —         —         (46,539)         —         (46,539)           Common stock dividends paid, \$0.585 per share         —         —         —         (75,210)         —         —         —         (75,210)           Issuance of 216,990 shares of common stock for exercise of stock options         2         5,677         —         —         —         5,679           Issuance of 220,102 shares of unvested restricted common stock         2         (2)         —         —         —         —         —           Repurchase and cancellation of 71,750 shares of common stock         (1)         (3,769)         —         —         —         —         —         —         —         (3,770)         Stock-based compensation expense         —         10,633         —         —         —         —         —         — <td>Nine months ended September 30, 2018:</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Nine months ended September 30, 2018:							
Earnings attributable to noncontrolling interest — — — — — — — — — — — — — — — — — — —		\$ 1,283	\$2,221,844	\$1,250,313	\$ (12,71	2) \$	3,060	\$3,463,788
Total other comprehensive loss — — — — — — — — — — — — — — — — — —	Net income	_	_	302,053		_	_	302,053
Common stock dividends paid, \$0.585 per share	Earnings attributable to noncontrolling interest	_	_	22	-	_	(22)	_
Share	Total other comprehensive loss	_	_	_	(46,53	9)	_	(46,539)
stock for exercise of stock options 2 5,677 5,679  Issuance of 220,102 shares of unvested restricted common stock 2 (2)	•	_	_	(75,210)		_	_	(75,210)
restricted common stock 2 (2) Repurchase and cancellation of 71,750 shares of common stock (1) (3,769) (3,770)  Stock-based compensation expense - 10,633 10,633  Forfeitures of 43,655 shares of unvested restricted common stock	,	2	5,677	_		_	_	5,679
of common stock       (1)       (3,769)       -       -       -       (3,770)         Stock-based compensation expense       -       10,633       -       -       -       10,633         Forfeitures of 43,655 shares of unvested restricted common stock       -		2	(2)	_	-	_	_	_
Stock-based compensation expense — 10,633 — — — 10,633  Forfeitures of 43,655 shares of unvested restricted common stock — — — — — — — — — —	•	(1)	(3,769)	_			_	(3,770)
Forfeitures of 43,655 shares of unvested restricted common stock — — — — — — — — —	Stock-based compensation expense			_		_	_	
	Forfeitures of 43,655 shares of unvested	_	_	_			_	_
		\$ 1,286	\$2,234,383	\$1,477,178	\$ (59,25	<u>(1)</u>	3,038	\$3,656,634

# Bank OZK Summary of Non-Interest Expense

		Three Mo Septen		),	Sep	Ended r 30,	
		2019		2018 (Dollars in the	2019		2018
Calarias and annularias barrefits	φ	10 276	¢		Φ	120 (41	
Salaries and employee benefits	\$	48,376	\$	41,477	\$ 140,801		,
Net occupancy and equipment		14,825		14,358	44,163		42,335
Other operating expenses:							
Professional and outside services		9,204		9,725	25,874	•	27,542
Software and data processing		5,095		3,336	14,561		9,786
Deposit insurance and assessments		2,505		3,948	9,645		11,068
Travel and meals		2,777		2,517	8,385		7,168
Telecommunication services		2,094		3,373	8,248		10,056
Postage and supplies		2,040		2,517	6,201		6,930
Advertising and public relations		2,067		6,977	5,421		10,084
ATM expense		1,277		1,202	3,363		3,683
Loan collection and repossession expense		317		932	2,218		2,225
Writedowns of foreclosed and other assets		354		544	1,509	1	1,156
Writedown of signage due to strategic rebranding		_		4,915	_		4,915
Amortization of intangibles		2,907		3,145	9,064		9,435
Other		7,076		3,976	17,271		10,835
Total non-interest expense	\$	100,914	\$	102,942	\$ 296,724	\$	285,859

# Bank OZK Summary of Total Loans Outstanding

Unaudited

	September 3	September 30, 2019 Dece								
		(Dollars in th	ousands)							
Real estate:										
Residential 1-4 family	\$ 1,016,834	5.7%	\$ 1,049,460	6.1%						
Non-farm/non-residential	3,883,113	21.9	4,319,388	25.2						
Construction/land development	6,682,143	37.7	6,562,185	38.4						
Agricultural	207,801	1.2	165,088	1.0						
Multifamily residential	1,358,127	7.6	1,116,026	6.5						
Total real estate	13,148,018	74.1	13,212,147	77.2						
Commercial and industrial	706,048	4.0	823,417	4.8						
Consumer	2,921,307	16.5	2,345,863	13.7						
Other	959,478	5.4	736,396	4.3						
Total loans	17,734,851	100.0%	17,117,823	100.0%						
Allowance for loan losses	(109,001)		(102,264)	<del>-</del>						
Net loans	\$ 17,625,850		\$ 17,015,559							

# **Summary of Deposits**

	September 3	30, 2019	December	31, 2018
Non-interest bearing	\$ 2,793,369	15.1%	\$ 2,748,273	15.3%
Interest bearing:				
Transaction (NOW)	2,730,018	14.8	2,359,299	13.2
Savings and money market	5,711,321	31.0	7,323,414	40.8
Time deposits less than \$100	3,445,873	18.7	2,297,101	12.8
Time deposits of \$100 or more	3,759,497	20.4	3,210,328	17.9
Total deposits	\$ 18,440,078	100.0%	\$ 17,938,415	100.0%

# **Bank OZK Selected Consolidated Financial Data**

		Th		Months Ende	ed	Nine Months Ended September 30,						
		2019		2018		hange	ant	2019 per share am	ount	2018	% Change	
Income statement data:				(Donais	III tilot	isanus, exc	ері	per snare am	oun	18)		
Net interest income	\$	218,780	\$	220,614		(0.8)%	\$	669,204	\$	663,050	0.9%	
Provision for loan losses	Ψ	7,854	Ψ	41,949		(81.3)	Ψ	21,303	Ψ	57,126	(62.7)	
Non-interest income		26,446		24,121		9.6		77,121		80,215	(3.9)	
Non-interest expense		100,914		102,942		(2.0)		296,724		285,859	3.8	
Net income available to common stockholders		103,891		74,180		40.1		325,100		302,075	7.6	
Common stock data:		,		, , , ,				,		,,,,,		
Net income per share - diluted	\$	0.81	\$	0.58		39.7%	\$	2.52	\$	2.35	7.2%	
Net income per share - basic		0.81		0.58		39.7		2.52		2.35	7.2	
Cash dividends per share		0.24		0.20		20.0		0.69		0.585	17.9	
Book value per share		31.63		28.41		11.3		31.63		28.41	11.3	
Tangible book value per share <sup>(1)</sup>		26.30		22.97		14.5		26.30		22.97	14.5	
Diluted shares outstanding (thousands)		129,012		128,744				128,995		128,771		
End of period shares outstanding (thousands)		128,946		128,609				128,946		128,609		
Balance sheet data at period end:				·						·		
Total assets	\$2	3,402,679	\$2	22,086,539		6.0%	\$2	23,402,679	\$2	22,086,539	6.0%	
Total loans	1	7,734,851	1	16,725,791		6.0	1	17,734,851	1	16,725,791	6.0	
Non-purchased loans		6,307,621		14,440,623		12.9		16,307,621	1	14,440,623	12.9	
Purchased loans		1,427,230		2,285,168		(37.5)		1,427,230		2,285,168	(37.5)	
Allowance for loan losses		109,001		98,200		11.0		109,001		98,200	11.0	
Foreclosed assets		33,319		18,470		80.4		33,319		18,470	80.4	
Investment securities - AFS		2,414,722		2,669,877		(9.6)		2,414,722		2,669,877	(9.6)	
Goodwill and other intangible assets, net		687,397		699,606		(1.7)		687,397		699,606	(1.7)	
Deposits	1	8,440,078	1	17,822,915		3.5	1	18,440,078	1	17,822,915	3.5	
Repurchase agreements with customers		12,156		51,891		(76.6)		12,156		51,891	(76.6)	
Other borrowings		301,421		1,729		NM		301,421		1,729	NM	
Subordinated notes		223,567		223,185		0.2		223,567		223,185	0.2	
Subordinated debentures		119,775		119,217		0.5		119,775		119,217	0.5	
Unfunded balance of closed loans	1	1,429,918	1	11,891,247		(3.9)	1	11,429,918	1	11,891,247	(3.9)	
Total common stockholders' equity		4,078,324		3,653,596		11.6		4,078,324		3,653,596	11.6	
Net unrealized gains (losses) on investment securities AFS included in common stockholders' equity		27,648		(59,251)				27,648		(59,251)		
Loan (including purchased loans) to deposit ratio		96.18%		93.84%				96.18%	,	93.84%		
Selected ratios:												
Return on average assets <sup>(2)</sup>		1.81%		1.33%				1.92%	)	1.85%		
Return on average common stockholders' equity <sup>(2)</sup>		10.22		8.07				11.07		11.32		
Return on average tangible common stockholders' equity <sup>(1) (2)</sup>		12.33		9.99				13.44		14.11		
Average common equity to total average assets		17.69		16.47				17.31		16.38		
Net interest margin – FTE <sup>(2)</sup>		4.26		4.47				4.41		4.60		
Efficiency ratio		40.98		41.87				39.58		38.28		
Net charge-offs to average non-purchased loans <sup>(2) (3)</sup>		0.07		1.32				0.08		0.49		
Net charge-offs to average total loans <sup>(2)</sup>		0.12		1.14				0.11		0.43		
Nonperforming loans to total loans <sup>(4)</sup>		0.17		0.23				0.17		0.23		
Nonperforming assets to total assets <sup>(4)</sup>		0.26		0.23				0.26		0.23		
Allowance for loan losses to non-purchased loans <sup>(5)</sup>		0.66		0.67				0.66		0.67		
Other information:		5.00		5.07				0.00		5.07		
Non-accrual loans <sup>(4)</sup>	\$	25,552	\$	32,960			\$	25,552	\$	32,960		
Accruing loans - 90 days past due <sup>(4)</sup>	Ψ		Ψ	_			Ψ		Ψ	_		
Troubled and restructured non-purchased loans - accruing (4)		1,510		_				1,510		_		
Impaired purchased loans		12,969		5,064				12,969		5,064		

<sup>(1)</sup> Calculations of tangible book value per common share and return on average tangible common stockholders' equity and the reconciliations to GAAP are included in the schedules accompanying this release. (2)Ratios for interim periods annualized based on actual days.

<sup>(3)</sup> Excludes purchased loans, and net charge-offs related to such loans.
(4) Excludes purchased loans, except for their inclusion in total assets.

<sup>(5)</sup> Excludes purchased loans and any allowance for such loans.

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# **Bank OZK Selected Consolidated Financial Data**

		Three Mo	nths F	Ended	
	S	September 30,		June 30,	
		2019		2019	% Change
		(Dollars in th	ousano	ds, except per share an	nounts)
Income statement data:					
Net interest income	\$	218,780	\$	224,536	(2.6)%
Provision for loan losses		7,854		6,769	16.0
Non-interest income		26,446		26,603	(0.6)
Non-interest expense		100,914		99,131	1.8
Net income available to common stockholders		103,891		110,503	(6.0)
Common stock data:					
Net income per share - diluted	\$	0.81	\$	0.86	(5.8)%
Net income per share - basic		0.81		0.86	(5.8)
Cash dividends per share		0.24		0.23	4.3
Book value per share		31.63		30.97	2.1
Tangible book value per share (1)		26.30		25.61	2.7
Diluted shares outstanding (thousands)		129,012		129,079	
End of period shares outstanding (thousands)		128,946		128,947	
Balance sheet data at period end:					
Total assets	\$	23,402,679	\$	22,960,731	1.9%
Total loans		17,734,851		17,485,205	1.4
Non-purchased loans		16,307,621		15,786,809	3.3
Purchased loans		1,427,230		1,698,396	(16.0)
Allowance for loan losses		109,001		106,642	2.2
Foreclosed assets		33,319		33,467	(0.4)
Investment securities - AFS		2,414,722		2,548,489	(5.2)
Goodwill and other intangible assets, net		687,397		690,304	(0.4)
Deposits		18,440,078		18,186,215	1.4
Repurchase agreements with customers		12,156		10,909	11.4
Other borrowings		301,421		201,455	49.6
Subordinated notes		223,567		223,471	0.1
Subordinated debentures		119,775		119,635	0.1
Unfunded balance of closed loans		11,429,918		11,167,055	2.4
Total common stockholders' equity		4,078,324		3,993,247	2.1
Net unrealized gains on investment securities AFS		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		-,-,-,-,-	
included in common stockholders' equity		27,648		19,693	
Loan (including purchased loans) to deposit ratio		96.18%		96.15%	
Selected ratios:		70.1070		y 0.120 / V	
Return on average assets <sup>(2)</sup>		1.81%	,	1.95%	
Return on average common stockholders' equity <sup>(2)</sup>		10.22		11.29	
Return on average tangible common stockholders' equity <sup>(1) (2)</sup>		12.33		13.70	
Average common equity to total average assets		17.69		17.31	
Net interest margin – FTE <sup>(2)</sup>		4.26		4.45	
Efficiency ratio		40.98		39.30	
Net charge-offs to average non-purchased loans <sup>(2) (3)</sup> Net charge-offs to average total loans <sup>(2)</sup>		0.07		0.12	
Nonperforming loans to total loans <sup>(4)</sup>		0.12		0.14	
Nonperforming assets to total assets <sup>(4)</sup>		0.17		0.15	
		0.26		0.25	
Allowance for loan losses to non-purchased loans <sup>(5)</sup>		0.66		0.67	
Other information:  Non-accrual loans <sup>(4)</sup>	ф	05 550	ф	22.970	
	\$	25,552	\$	22,860	
Accruing loans - 90 days past due <sup>(4)</sup>		_		_	
Troubled and restructured non-purchased loans - accruing <sup>(4)</sup>		1,510		1,399	
Impaired purchased loans		12,969		15,440	

<sup>(1)</sup> Calculations of tangible book value per common share and return on average tangible common stockholders' equity and the reconciliations to GAAP are included in the schedules accompanying this release.

(2) Ratios for interim periods annualized based on actual days.

<sup>(3)</sup> Excludes purchased loans and net charge-offs related to such loans. (4) Excludes purchased loans, except for their inclusion in total assets. (5) Excludes purchased loans and any allowance for such loans.

# Bank OZK **Supplemental Quarterly Financial Data**

	_1	2/31/17		3/31/18		6/30/18		9/30/18	1	12/31/18		3/31/19		6/30/19		9/30/19
						(Dollars	in t	housands, ex	сер	t per share a	mo	unts)				
Earnings Summary:																
Net interest income	\$	214,831	\$	217,776	\$	224,661	\$	220,614	\$	228,382	\$	225,888	\$	224,536	\$	218,780
Federal tax (FTE) adjustment		2,450		1,166		1,151		1,132		1,219		1,207		1,136		1,038
Net interest income (FTE)		217,281		218,942		225,812		221,746		229,601		227,095		225,672		219,818
Provision for loan losses		(9,279)		(5,567)		(9,610)		(41,949)		(7,271)		(6,681)		(6,769)		(7,854)
Non-interest income		30,213		28,707		27,386		24,121		27,560		24,072		26,603		26,446
Non-interest expense		(86,177)		(93,810)		(89,107)		(102,942)		(94,893)		(96,678)		(99,131)		(100,914)
Pretax income (FTE)		152,038		148,272		154,481		100,976		154,997		147,808		146,375		137,496
FTE adjustment		(2,450)		(1,166)		(1,151)		(1,132)		(1,219)		(1,207)		(1,136)		(1,038)
Provision for income taxes		(3,434)		(33,973)		(38,589)		(25,665)		(38,750)		(35,889)		(34,726)		(32,574)
Noncontrolling interest		10		11		10	_	1	_	3		(6)	_	(10)		7
Net income available to common stockholders	\$	146,164	\$	113,144	\$	114,751	\$	74,180	\$	115,031	\$	110,706	\$	110,503	\$	103,891
Earnings per common share – diluted	\$	1.14	\$	0.88	\$	0.89	\$	0.58	\$	0.89	\$	0.86	\$	0.86	\$	0.81
Non-interest Income:	-				-		-		-		-		_		-	
Service charges on deposit accounts	\$	10,058	\$	9,525	\$	9,704	\$	9,730	\$	10,585	\$	9,722	\$	10,291	\$	10,827
Trust income		1,729		1,793	Ċ	1,591		1,730		1,821		1,730		1,839		1,975
BOLI income		5,166		7,580		5,259		5,321		5,751		5,162		5,178		5,414
Other income from purchased loans		2,009		1,251		2,744		1,418		2,370		795		1,455		674
Loan service, maintenance and		,		,		,		,		,				,		
other fees		4,289		4,743		5,641		4,724		5,245		4,874		4,565		4,197
Net gains on investment securities		1,201		17		_		_		_		_		713		_
Gains (losses) on sales of other assets		1,899		1,426		844		(518)		465		284		402		189
Other		3,862		2,372		1,603		1,716		1,323		1,505		2,160		3,170
Total non-interest income	\$	30,213	\$	28,707	\$	27,386	\$	24,121	\$	27,560	\$	24,072	\$	26,603	\$	26,446
Non-interest Expense:																
Salaries and employee benefits	\$	38,417	\$	45,499	\$	41,665	\$	41,477	\$	41,837	\$	44,868	\$	47,558	\$	48,376
Net occupancy expense		13,474		14,150	·	13,827		14,358		14,027		14,750		14,587		14,825
Other operating expenses		34,286		34,161		33,615		47,107		39,029		37,060		36,986		37,713
Total non-interest expense	\$	86,177	\$	93,810	\$	89,107	\$	102,942	\$	94,893	\$	96,678	\$	99,131	\$	100,914
Balance Sheet Data:	Ė															
Total assets	\$2	1,275,647	\$2	2,039,439	\$2	2,220,380	\$2	22,086,539	\$2	2,388,030	\$2	3,005,652	\$2	2,960,731	\$2	3,402,679
Non-purchased loans	1′	2,733,937	1	3,674,561	1	4,183,533	1	14,440,623	1	5,073,791	1	5,610,681	1	5,786,809	1	6,307,621
Purchased loans		3,309,092		2,934,535		2,580,341		2,285,168		2,044,032		1,864,715		1,698,396		1,427,230
Investment securities - AFS	1	2,593,873		2,603,600		2,608,439		2,669,877		2,862,340		2,769,602		2,548,489		2,414,722
Deposits	1′	7,192,345	1	7,833,672	1	7,897,085	1	7,822,915	1	7,938,415	1	8,476,868	1	8,186,215	1	8,440,078
Unfunded balance of closed loans	1	3,192,439	1	2,551,032	1	1,999,661	1	1,891,247	1	1,364,975	1	1,544,218	1	1,167,055	1	1,429,918
Common stockholders' equity		3,460,728		3,526,605		3,613,903		3,653,596		3,770,330		3,882,643		3,993,247		4,078,324
Allowance for Loan Losses:																
Balance at beginning of period	\$	86,784	\$	94,120	\$	98,097	\$	104,638	\$	98,200	\$	102,264	\$	105,954	\$	106,642
Net charge-offs		(1,943)		(1,590)		(3,069)		(48,387)		(3,207)		(2,991)		(6,081)		(5,495)
Provision for loan losses		9,279		5,567		9,610		41,949		7,271		6,681		6,769		7,854
Balance at end of period	\$	94,120	\$	98,097	\$	104,638	\$	98,200	\$	102,264	\$	105,954	\$	106,642	\$	109,001
Selected Ratios:																
Net interest margin – FTE <sup>(1)</sup>		4.72%	ó	4.69%	ó	4.66%	6	4.47%	ó	4.55%	)	4.53%	ó	4.45%	)	4.26%
Efficiency ratio		34.82		37.88		35.19		41.87		36.90		38.49		39.30		40.98
Net charge-offs to average																
non-purchased loans(1)(2)		0.08		0.04		0.05		1.32		0.06		0.05		0.12		0.07
Net charge-offs to average total loans <sup>(1)</sup>		0.05		0.04		0.07		1.14		0.07		0.07		0.14		0.12
Nonperforming loans																
to total loans <sup>(3)</sup>		0.10		0.09		0.10		0.23		0.23		0.22		0.15		0.17
Nonperforming assets to total assets(3)		0.18		0.16		0.15		0.23		0.23		0.21		0.25		0.26
Allowance for loan losses to total non-purchased loans <sup>(4)</sup>		0.73		0.71		0.73		0.67		0.67		0.67		0.67		0.66
Loans past due 30 days or more, including past due non-accrual loans, to total loans <sup>(3)</sup>		0.15		0.14		0.12		0.17		0.28		0.28		0.13		0.14

 $<sup>{}^{(1)}\!</sup>Ratios$  for interim periods annualized based on actual days.

<sup>(2)</sup>Excludes purchased loans and net charge-offs related to such loans.

<sup>(3)</sup>Excludes purchased loans, except for their inclusion in total assets.
(4)Excludes purchased loans and any allowance for such loans.

Bank OZK
Average Consolidated Balance Sheets and Net Interest Analysis – FTE
Unaudited

		led September	Nine Months Ended September 30,									
		2019			2018			2019			2018	
	Average	Income/	Yield/	Average	Income/	Yield/	Average	Income/	Yield/	Average	Income/	Yield/
	Balance	Expense	Rate	Balance	Expense	Rate	Balance	Expense	Rate	Balance	Expense	Rate
A COTOTO					(L	ollars in t	housands)					
ASSETS Earning assets:												
Interest earning deposits and federal funds sold	\$ 486.174	\$ 2,647	2.16%	\$ 240,665	\$ 1.112	1.83%	\$ 242,476	\$ 4,001	2.21%	\$ 179,429	\$ 2.448	1.82%
Investment securities:	\$ 400,174	\$ 2,047	2.10 %	240,003	φ 1,112	1.05 /0	242,470	\$ 4,001	2.21 70	Φ 179,429	\$ 2,440	1.62 /0
Taxable	2,027,267	12,511	2.45	2,117,498	12,472	2.34	2,169,218	40,992	2.53	2,078,710	35,380	2.28
Tax-exempt – FTE	462,927	4,256	3.65	532,503	5,051	3.76	495,694	13,835	3.73	544,728	15,509	3.81
Non-purchased loans – FTE	15,934,033	245,099	6.10	14,363,015	219,919	6.07	15,727,447	741,375	6.30	13,760,166	620,851	6.03
Purchased loans	1,553,398	26,042	6.65	2,436,888	40,173	6.54	1,760,740	84,756	6.44	2,789,226	138,012	6.62
Total earning assets – FTE	20,463,799	290,555	5.63	19,690,569	278,727	5.62	20,395,575	884,959	5.80	19,352,259	812,200	5.61
Non-interest earning assets	2,323,028	290,333	5.05	2,457,577	276,727	3.02	2,277,584	004,737	3.60	2,421,623	812,200	5.01
Total assets	\$22,786,827			\$22,148,146			\$22,673,159			\$21,773,882		
	Ψ22,700,027			Ψ22,110,110			Ψ22,073,137			Ψ21,775,002		
LIABILITIES AND STOCKHOLDERS' EQUITY												
Interest bearing liabilities: Deposits:												
Savings and interest bearing transaction	\$ 8,792,998	\$ 30,108	1 26 0/	\$10,231,569	\$ 33,753	1 21 0/	\$ 9,318,915	\$103,721	1 40 04	\$10,113,882	\$ 85,571	1.13%
Time deposits of \$100 or more	3,564,862	19,803	2.20	3,306,014	13,288	1.51	3,292,375	52,056	2.11	3,175,855	33,096	1.13 %
Other time deposits	3,069,997	16,337	2.11	1,580,886	4,744	1.19	2,697,660	40,950	2.03	1,492,575	11,342	1.02
Total interest bearing deposits	15,427,857	66,248	1.70	15,118,469	51,785	1.36	15,308,950	196,727	1.72	14,782,312	130,009	1.18
Repurchase agreements with customers	9,037	5	0.24	97,249	215	0.88	14,062	39	0.37	123,587	759	0.82
Other borrowings (1)	29,422	90	1.21	63,909	144	0.90	122,254	1,497	1.64	88,101	824	1.25
Subordinated notes	223,516	3,216	5.71	223,135	3,216	5.72	223,419	9,542	5.71	223,042	9,542	5.72
Subordinated debentures (1)	119,700	1,178	3.90	119,145	1,621	5.40	119,558	4,570	5.11	119,006	4,567	5.13
Total interest bearing liabilities	15,809,532	70,737	1.78	15,621,907	56,981	1.45	15,788,243	212,375	1.80	15,336,048	145,701	1.27
Non-interest bearing liabilities:		•			,			ĺ			Í	
Non-interest bearing deposits	2,728,596			2,685,802			2,736,350			2,689,818		
Other non-interest bearing liabilities	213,505			189,003			220,126			177,824		
Total liabilities	18,751,633			18,496,712			18,744,719			18,203,690		
Common stockholders' equity	4,032,066			3,648,398			3,925,321			3,567,148		
Noncontrolling interest	3,128			3,036			3,119			3,044		
Total liabilities and stockholders' equity	\$22,786,827			\$22,148,146			\$22,673,159			\$21,773,882		
Net interest income – FTE		\$ 219,818			\$ 221,746			\$672,584			\$666,499	
Net interest margin – FTE			4.26%	•		4.47%			4.41%		<del></del>	4.60%

The interest expense and the rates for "other borrowings" and for "subordinated debentures" were affected by capitalized interest. Capitalized interest included in other borrowings totaled \$0.11 million for the third quarter and \$0.86 million for the first nine months of 2019 and \$0.20 million for the third quarter and \$0.38 million for the first nine months of 2018. In the absence of this interest capitalization, the rates on other borrowings would have been 2.69% for the third quarter and 2.57% for the first nine months of 2019 and 2.12% for the third quarter and 1.83% for the first nine months of 2018. Capitalized interest included in subordinated debentures totaled \$0.45 million for both the third quarter and the first nine months of 2019 and none in 2018. In the absence of this interest capitalization, the rates on subordinated debentures would have been 5.39% for the third quarter and 5.61% for the first nine months of 2019

# Bank OZK Reconciliation of Non-GAAP Financial Measures

# Calculation of Average Tangible Common Stockholders' Equity and the Annualized Return on Average Tangible Common Stockholders' Equity

Unaudited

	Th	ree Months Endo	Nine Months Ended		
	September 30, June 30,			September 30,	
	2019	2018	2019	2019	2018
		(D	ollars in thousand	s)	
Net income available to common stockholders	\$ 103,891	\$ 74,180	\$ 110,503	\$ 325,100	\$ 302,075
Average common stockholders' equity before					
noncontrolling interest	\$4,032,066	\$3,648,398	\$3,927,522	\$3,925,321	\$3,567,148
Less average intangible assets:					
Goodwill	(660,789)	(660,789)	(660,789)	(660,789)	(660,789)
Core deposit and other intangible assets, net of					
accumulated amortization	(28,275)	(40,743)	(31,225)	(31,290)	(43,886)
Total average intangibles	(689,064)	(701,532)	(692,014)	(692,079)	(704,675)
Average tangible common stockholders' equity	\$3,343,002	\$2,946,866	\$3,235,508	\$3,233,242	\$2,862,473
Return on average common stockholders' equity(1)	10.22%	8.07%	11.29%	11.07%	11.32%
Return on average tangible common stockholders' equity $^{(1)}$	12.33%	9.99%	13.70%	13.44%	14.11%

<sup>(1)</sup>Ratios for interim periods annualized based on actual days.

# Calculation of Total Tangible Common Stockholders' Equity and Tangible Book Value per Common Share Unaudited

June 30, September 30, 2018 2019 (In thousands, except per share amounts) Total common stockholders' equity before noncontrolling interest 4,078,324 \$ 3,653,596 3,993,247 Less intangible assets: Goodwill (660,789)(660,789)(660,789)Core deposit and other intangible assets, net of accumulated amortization (26,608)(38,817)(29,515)Total intangibles (687,397)(699,606)(690,304)Total tangible common stockholders' equity 3,390,927 3,302,943 2,953,990 128,946 128,609 128,947 Shares of common stock outstanding Book value per common share 30.97 31.63 28.41 Tangible book value per common share 26.30 \$ 22.97 25.61

# Calculation of Total Tangible Common Stockholders' Equity and the Ratio of Total Tangible Common Stockholders' Equity to Total Tangible Assets Unaudited

	September 30,				
		2019	2018		
		(Dollars in	thousands)		
Total common stockholders' equity before noncontrolling interest	\$	4,078,324	\$	3,653,596	
Less intangible assets:					
Goodwill		(660,789)		(660,789)	
Core deposit and other intangible assets, net of accumulated amortization		(26,608)		(38,817)	
Total intangibles		(687,397)		(699,606)	
Total tangible common stockholders' equity	\$	3,390,927	\$	2,953,990	
Total assets	\$	23,402,679	\$	22,086,539	
Less intangible assets:					
Goodwill		(660,789)		(660,789)	
Core deposit and other intangible assets, net of accumulated amortization		(26,608)		(38,817)	
Total intangibles		(687,397)		(699,606)	
Total tangible assets	\$	22,715,282	\$	21,386,933	
Ratio of total common stockholders' equity to total assets		17.43%		16.54%	
Ratio of total tangible common stockholders' equity to total					
tangible assets		14.93%		13.81%	



MANAGEMENT COMMENTS FOR THE THIRD QUARTER & FIRST NINE MONTHS OF 2019

OCTOBER 17, 2019

#### FORWARD LOOKING STATEMENTS

This presentation and other communications by Bank OZK (the "Bank") include certain "forward-looking statements" regarding the Bank's plans, expectations, thoughts, beliefs, estimates, goals and outlook for the future that are intended to be covered by the Private Securities Litigation Reform Act of 1995. Forward-looking statements are based on management's expectations as well as certain assumptions and estimates made by, and information available to, management at the time. Those statements are not quarantees of future results or performance and are subject to certain known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those expressed in, or implied by, such forward-looking statements. These risks, uncertainties and other factors include, but are not limited to: potential delays or other problems implementing the Bank's growth, expansion and acquisition strategies, including delays in identifying satisfactory sites, hiring or retaining qualified personnel, obtaining regulatory or other approvals, obtaining permits and designing, constructing and opening new offices or relocating or closing existing offices; the ability to enter into and/or close additional acquisitions; the availability of and access to capital; possible downgrades in the Bank's credit ratings or outlook which could increase the costs or availability of funding from capital markets; the ability to attract new or retain existing or acquired deposits or to retain or grow loans, including growth from unfunded closed loans; the ability to generate future revenue growth or to control future growth in non-interest expense; interest rate fluctuations, including changes in the yield curve between short-term and long-term interest rates or changes in the relative relationships of various interest rate indices; the potential impact of the change in the method for determining LIBOR; competitive factors and pricing pressures, including their effect on the Bank's net interest margin or core spread; general economic, unemployment, credit market and real estate market conditions, and the effect of such conditions on the creditworthiness of borrowers, collateral values, the value of investment securities and asset recovery values; changes in legal, financial and/or regulatory requirements; recently enacted and potential legislation and regulatory actions and the costs and expenses to comply with new and/or existing legislation and regulatory actions; changes in U.S. government monetary and fiscal policy; the ability to keep pace with technological changes, including changes regarding maintaining cybersecurity; FDIC special assessments or changes to regular assessments; the impact of failure in, or breach of, our operational or security systems or infrastructure, or those of third parties with whom we do business, including as a result of cyber-attacks or an increase in the incidence or severity of fraud, illegal payments, security breaches or other illegal acts impacting the Bank or its customers; adoption of new accounting standards, including the estimated effects from the adoption of the current expected credit loss ("CECL") model on January 1, 2020, or changes in existing standards; and adverse results (including costs, fines, reputational harm and/or other negative effects) from current or future litigation, regulatory examinations or other legal and/or regulatory actions or rulings as well as other factors identified in this communication or as detailed from time to time in our public filings, including those factors described in the disclosures under the headings "Forward-Looking Information" and "Item 1A. Risk Factors" in our most recent Annual Report on Form 10-K for the year ended December 31, 2018 and our quarterly reports on Form 10-Q. Should one or more of the foregoing risks materialize, or should underlying assumptions prove incorrect, actual results or outcomes may vary materially from those projected in, or implied by, such forward-looking statements. The Bank disclaims any obligation to update or revise any forward-looking statements based on the occurrence of future events, the receipt of new information or otherwise.

#### Summary

We are pleased to report our results from the third quarter of 2019. We've maintained our balanced focus on earnings, asset quality and growth.

For the third quarter of 2019, our net income was \$103.9 million, resulting in a 1.81% annualized return on average assets, a 41.0% efficiency ratio and a 4.26% net interest margin. For the first nine months of 2019, our net income was \$325.1 million, resulting in a 1.92% annualized return on average assets, a 39.6% efficiency ratio and a 4.41% net interest margin.

Our asset quality remains excellent. For the third quarter and first nine months of 2019, our annualized net charge-off ratios for non-purchased loans were 0.07% and 0.08%, respectively, well below the recent industry average. At September 30, 2019, excluding purchased loans, our ratio of nonperforming loans to total loans was 0.17% and our ratio of nonperforming assets to total assets was 0.26%.

We remain focused on delivering long-term value to our shareholders. At September 30, 2019, our book value per common share and our tangible book value per common share<sup>1</sup> were \$31.63 and \$26.30, respectively, reflecting increases of 11.3% and 14.5%, respectively, from September 30, 2018. Over the last 10 years, we have increased tangible book value per common share by a cumulative 562%, resulting in a compound annual growth rate of 20.8%.

On October 1, 2019, our Board of Directors approved a regular quarterly cash dividend of \$0.25 payable on October 18, 2019, representing a 4.17% increase over the dividend paid in July 2019 and a 19.0% increase over the dividend paid in October 2018. We have increased our dividend for 37 consecutive quarters and every year since going public in 1997.

#### **Profitability and Earnings Metrics**

Our results in recent quarters have been impacted by various factors, including our large volume of loan repayments, the competitive environment for loans and deposits, and recent sharp decreases in LIBOR and other interest rate indexes. We will describe these factors in more detail in these management comments.

<sup>&</sup>lt;sup>1</sup> See the schedule at the end of this presentation for the calculation of the Bank's tangible book value per common share and the reconciliation to the most directly comparable generally accepted accounting principles ("GAAP") measure.

Net income for the third quarter of 2019 was \$103.9 million, an increase of 40.1% from \$74.2 million for the third quarter of 2018, but a decrease of 6.0% from \$110.5 million in the second quarter of 2019. Diluted earnings per common share for the third quarter of 2019 were \$0.81, a 39.7% increase from \$0.58 for the third quarter of 2018, but a decrease of 5.8% from \$0.86 for the second quarter of 2019. The Bank's results for the third quarter of 2018 included (i) pretax expenses of \$10.8 million as a result of its name change and strategic rebranding and (ii) net charge-offs of \$45.5 million on two unrelated credits.

Our annualized return on average assets was 1.81% for the third quarter of 2019 compared to 1.33% in the third quarter of 2018. Our annualized returns on average common stockholders' equity and average tangible common stockholders' equity<sup>2</sup> for the third quarter of 2019 were 10.22% and 12.33%, respectively, compared to 8.07% and 9.99%, respectively, in the third quarter of 2018.

For the nine months ended September 30, 2019, net income was \$325.1 million, an increase of 7.6% from \$302.1 million for the first nine months of 2018. Diluted earnings per common share for the first nine months of 2019 were \$2.52, a 7.2% increase from \$2.35 for the first nine months of 2018. Our annualized return on average assets for the first nine months of 2019 was 1.92%, compared to 1.85% in the first nine months of 2018. Our annualized returns on average common stockholders' equity and average tangible common stockholders' equity<sup>2</sup> for the first nine months of 2019 were 11.07% and 13.44%, respectively, compared to 11.32% and 14.11%, respectively, in the first nine months of 2018.

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<sup>&</sup>lt;sup>2</sup> The calculation of the Bank's return on average tangible common stockholders' equity and the reconciliation to GAAP are included in the schedule at the end of this presentation.

Figures 1 and 2 reflect our long history of net income growth and favorable earnings metrics relative to industry averages.

Figure 1: Profitability and Earnings Growth

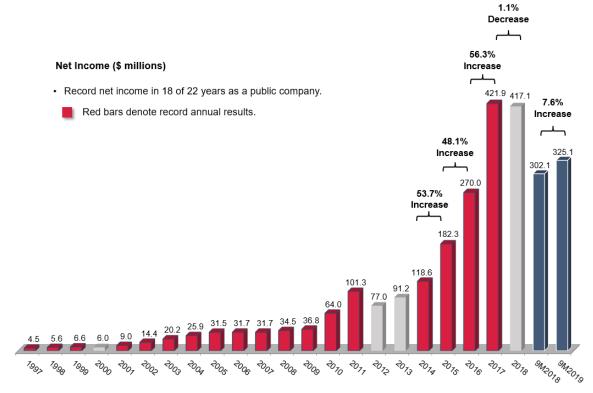
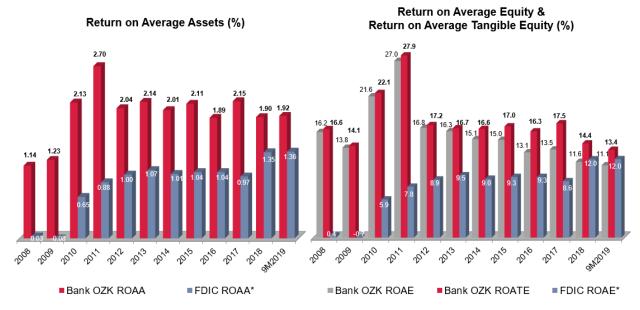


Figure 2: Earnings Metrics



\*Data for all FDIC insured institutions from the FDIC Quarterly Banking Profile, last update second quarter 2019. Annualized when appropriate.

Calculations of return on average tangible common stockholders' equity and the reconciliations to GAAP are included in the schedule at the end of this presentation.

#### **Net Interest Income**

Net interest income is our largest category of revenue. It is affected by many factors, including our volume and mix of earning assets; our volume and mix of deposits and other liabilities; our net interest margin; our core spread, which is how we describe the difference between our yield on non-purchased loans and our cost of interest-bearing deposits ("COIBD"); and other factors.

Net interest income in the third quarter of 2019 was \$218.8 million, a decrease of 0.8% from \$220.6 million in the third quarter of 2018. Net interest income in the first nine months of 2019 was \$669.2 million, an increase of 0.9% from \$663.1 million in the first nine months of 2018.

As shown in Figure 3, our growth in net interest income has been inhibited in recent quarters by, among other factors, the large volume of loan repayments of non-purchased loans, the pay-downs in our purchased loan portfolio, the impact on our net interest margin from the competitive environment for loans and deposits, and recent decreases in LIBOR and other interest rate indexes. We are pursuing a four-fold approach to return to positive quarterly net interest income growth. This approach includes (i) achieving positive growth in RESG loan originations, (ii) continuing growth in our Indirect RV and Marine business, (iii) achieving increased scale in a number of the specialty lending channels within Community Banking, and (iv) further reducing our COIBD through enhanced focus on managing our deposit pricing and deposit products.

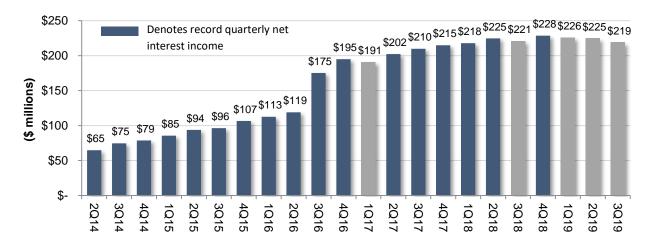


Figure 3: Quarterly Net Interest Income Since 2Q14

#### Average Earning Assets – Volume and Mix

Our average earning assets for the quarter just ended totaled \$20.5 billion, an increase of 3.9% from \$19.7 billion for the third quarter of 2018. Average earning assets were \$20.4 billion for the first nine months of 2019, a 5.4% increase from \$19.4 billion for the first nine months of 2018. Our growth in average earning assets in recent quarters has been limited by (i) a high level of repayments of non-purchased loans and (ii) the ongoing pay-downs of purchased loans.

#### Total Loans

During the quarter just ended, the outstanding balance of our total loans grew \$250 million, or 1.4% not annualized. For the nine months ended September 30, 2019, the outstanding balance of our total loans grew \$617 million, or 3.6% not annualized. For the twelve months ended September 30, 2019, the outstanding balance of our total loans grew \$1.01 billion, or 6.0%.

## Non-purchased Loans

Non-purchased loans, which are all loans excluding the remaining loans acquired in our acquisitions, accounted for 77.9% of our average earning assets in the quarter just ended. During the quarter, the outstanding balance of our non-purchased loans grew \$521 million. For the nine months ended September 30, 2019, the outstanding balance of our non-purchased loans grew \$1.23 billion.

Figure 4: Funded Balance of Non-purchased Loans (\$ billions)



Non-purchased loan growth					
	\$ Billions	%			
2013	\$0.52	24%			
2014	\$1.35	51%			
2015	\$2.55	64%			
2016	\$3.08	47%			
2017	\$3.13	33%			
2018	\$2.34	18%			
9/30/19 v. 9/30/18	\$1.87	13%			

RESG accounted for 59% of the funded balance of non-purchased loans as of September 30, 2019. RESG's funded balance of non-purchased loans grew \$0.26 billion in the third quarter of 2019, after decreasing \$0.23 billion in the second quarter of 2019 due to a record level of RESG loan repayments in that quarter. RESG's funded balance of non-purchased loans grew \$0.47 billion for the first nine months of 2019. Figures 5 and 6 reflect the changes in the funded balance of RESG loans for the third quarter and nine months ended September 30, 2019.

Figure 5: Activity in RESG Funded Balances - 3Q19 (\$ billions)

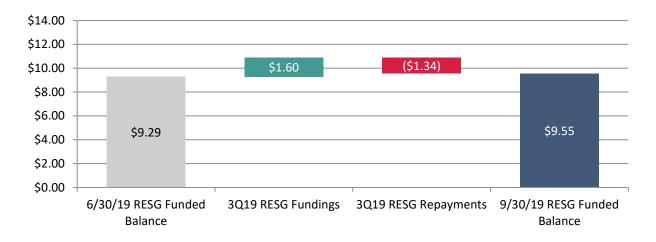


Figure 6: Activity in RESG Funded Balances – 9M19 (\$ billions)

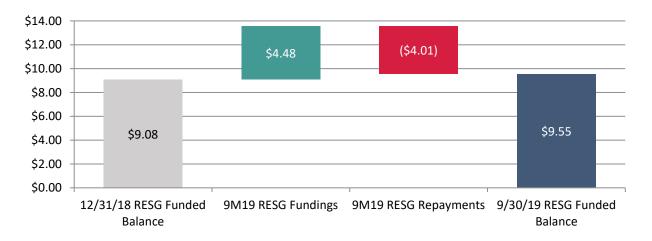


Figure 7 shows RESG's quarterly loan repayments for each of the last 15 quarters. In recent quarters, our growth in non-purchased loans has been limited by, among other factors, the high level of RESG loan repayments.

RESG loan repayments are expected to continue to be significant due to high levels of property sales, leasing and refinancing activity. Most RESG loans are construction and development loans, which typically pay off within

Figure 7: RESG Quarterly Loan Repayments (\$ billions)

	Q1	Q2	Q3	Q4	Total *
FY2016	\$0.21	\$0.41	\$0.69	\$0.48	\$1.79
FY2017	\$0.57	\$0.98	\$0.87	\$1.45	\$3.86
FY2018	\$0.79	\$1.40	\$1.52	\$1.11	\$4.82
FY2019	\$1.13	\$1.54	\$1.34		\$4.01

\*9M19 Not Annualized

two to four years of origination depending on the size and complexity of the project. Accordingly, the high level of RESG loan originations in 2015, 2016 and 2017 have resulted in high levels of loan repayments in recent quarters and are expected to result in a continued high level of repayments through 2020. RESG loan repayments in the remaining quarter of 2019 and some quarters of 2020 could exceed the record level of loan repayments in the second quarter of 2019. Of course, the level of repayments will likely vary from quarter-to-quarter and may have an outsized impact in one or more quarters.

Figure 8 is intended to illustrate the typical cadence of RESG loan originations and repayments and shows the amount of each year's originations which have been repaid and the amount of each year's originations which remain as outstanding commitments, both funded and unfunded. The data at the bottom of Figure 8 shows that more recently originated loans are typically closer to their contractual floor interest rates than older vintage loans.

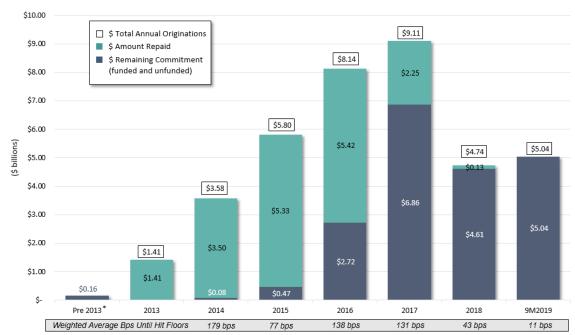


Figure 8: RESG Origination and Repayment Trends by Year of Origination (Total Commitment)

Total Originations / Amount Repaid / Remaining Commitment

Figure 9 shows RESG's quarterly loan originations for each of the last 15 quarters. During the most recent quarter, RESG achieved \$2.03 billion of originations, which was its largest volume of quarterly originations since 2017. Our focus has been, and will continue to be, on maintaining our credit quality and return standards, even if maintaining those standards adversely affects our origination volume and non-purchased loan growth. RESG loan originations for the first nine months of 2019

Figure 9: RESG Quarterly Loan Originations (\$ billions)

	Q1	Q2	Q3	Q4	Total *
FY2016	<b>\$1.81</b>	\$1.98	\$1.79	\$2.56	\$8.14
FY2017	\$2.30	\$2.04	\$2.21	\$2.56	\$9.11
FY2018	\$1.00	\$1.19	\$1.47	\$1.08	\$4.74
FY2019	\$1.86	\$1.15	\$2.03	_	\$5.04

\*9M19 Not Annualized

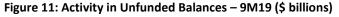
have already exceeded the \$4.74 billion originations RESG achieved in the full year of 2018. RESG's volume of originations may vary widely quarter-to-quarter due to economic conditions, competition or other factors.

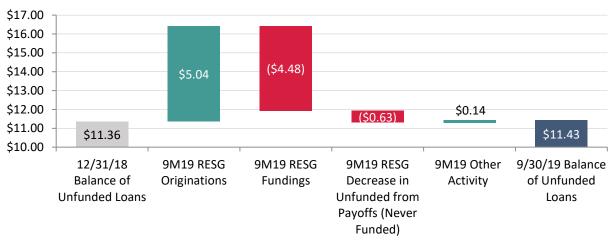
<sup>\*</sup> Amounts paid down are not shown for pre-2013 originations

At September 30, 2019, RESG accounted for 90% of our \$11.4 billion unfunded balance of loans already closed. Figures 10 and 11 reflect the changes in the unfunded balance of our loans already closed, both RESG and others, for the third quarter and first nine months of 2019. This unfunded balance increased \$0.26 billion during the quarter just ended and increased \$0.07 billion during the first nine months of 2019, but has decreased \$0.46 billion since September 30, 2018. Future quarterly increases or decreases in this unfunded balance will vary based on a combination of factors.

\$17.00 \$16.00 \$15.00 \$14.00 \$13.00 (\$1.60) \$2.03 \$12.00 \$0.04 \$11.00 \$11.43 (\$0.21) \$11.17 \$10.00 6/30/19 Balance **3Q19 RESG 3Q19 RESG 3Q19 RESG** 3Q19 Other 9/30/19 Balance of Unfunded Originations **Fundings** Decrease in Activity of Unfunded Loans Unfunded from Loans Payoffs (Never Funded)

Figure 10: Activity in Unfunded Balances – 3Q19 (\$ billions)





#### **Investment Securities**

Our investment securities portfolio is our second largest component of earning assets. In the last three quarters, the volume of our investment securities has decreased because we could not find sufficient securities meeting our requirements to replace securities repayments. We may increase or decrease our investment securities portfolio in future quarters, based on prevailing market conditions, including our ability to make additional purchases or sales at what we believe to be favorable prices, and other factors.

#### **Purchased Loans**

Purchased loans, which are the remaining loans from our fifteen acquisitions, are our third largest component of earning assets. Purchased loans accounted for 7.6% of our average earning assets in the quarter just ended. During the quarter, our purchased loan portfolio decreased \$0.27 billion, or 16.0% not annualized, to \$1.43 billion at September 30, 2019. For the first nine months of 2019, our purchased loan portfolio decreased by \$0.62 billion, or 30.2% not annualized. Purchased loan runoff will continue to be a headwind to overall earning asset growth in the fourth quarter of 2019 and in 2020. Figure 12 shows our purchased loan portfolio trends.

\$5,197 \$5,500 \$4,807 \$4,392 \$3,989 \$4,695 Purchased Loans (\$ millions) \$5,000 **Purchased Loan Yield** \$4,500 9 \$3,529 \$3,182 \$2,757 \$2,437 \$2,170 \$1,948 \$1,785 \$1,553 \$4,000 \$3,500 \$3,000 \$2,500 8.00% \$2,000 7.00% \$1,500 \$1,000 6.92%6.81% 6.84% 6.00% 6.54%6.48%<sub>6.29%</sub>6.41% 6.33% 6.50% 6.65% 5.54% \$500 \$-5.00% 3Q16 4Q16 1Q17 2Q17 3Q17 4Q17 1Q18 2Q18 3Q18 4Q18 1Q19 2Q19 3Q19 Average Purchased Loans Purchased Loan Yield

Figure 12: Quarterly Purchased Loan Average Balances and Yields Since Closing Two Latest Acquisitions in July 2016

## **Net Interest Margin**

Our net interest margin was 4.26% for the quarter just ended, down 21 basis points ("bps") from the third quarter of 2018. Our net interest margin for the first nine months of 2019 was 4.41%, down 19 bps from the first nine months of 2018. The recent sharp decline in LIBOR rates, the relatively flat yield curve throughout this year, and intense competition for loans and deposits have created a challenging interest rate environment. Yet, our 4.26% net interest margin for the quarter is still well above the recent industry average.

#### Non-purchased Loan Yield

Our yield on non-purchased loans was 6.10% for the quarter just ended, up three bps from the third quarter of 2018. Our yield on non-purchased loans for the first nine months of 2019 increased 27 bps to 6.30% compared to 6.03% for the first nine months of 2018.

As shown in Figure 13, our yield on non-purchased loans generally tended to increase as the Federal Reserve increased the Fed funds target rate. More recently, decreases in the Fed funds target rate have contributed to decreases in LIBOR rates, which was a significant factor adversely affecting our non-purchased loan yields in recent quarters.

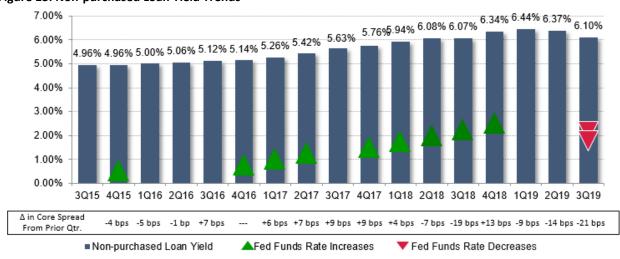


Figure 13: Non-purchased Loan Yield Trends

#### Variable Rate Loans

At September 30, 2019, 74% of our funded balance of non-purchased loans and 41% of our funded balance of purchased loans had variable rates. If the Federal Reserve continues decreasing the Fed funds target rate in the future, we would expect our yield on loans to decrease, even though we have endeavored to reduce the potential impact of any decreases in the Fed funds target rate by placing floor rates in many of our variable rate loans. Conversely, if the Federal Reserve increases the Fed funds target rate in the future, we would expect our yield on loans to increase.

At September 30, 2019, 99% of our funded variable rate non-purchased loans and 48% of our funded variable rate purchased loans had floor rates at some level. The levels of floor rates in our variable rate loan portfolio are shown in Figure 14.

Figure 14: Variable Rate Floor Analysis

	% of Variable Rate Loans At Their Floor (as of September 30, 2019)					Total	
Change in	Funded Balance			Total Commitment (Funded and Unfunded)			Commitment (Funded and
Current Rate	Non- purchased	Purchased	Total	Non- purchased Purchased Total			Unfunded) as of 6/30/19
Currently at Floor	21%	24%	21%	27%	22%	27%	15%
Down 25 bps	29%	26%	29%	38%	24%	38%	21%
Down 50 bps	34%	28%	34%	47%	26%	47%	30%
Down 75 bps	39%	31%	39%	51%	29%	51%	37%
Down 100 bps	46%	33%	45%	56%	31%	56%	41%
Down 125 bps	58%	35%	57%	67%	34%	66%	45%
Down 150 bps	74%	37%	73%	81%	36%	80%	56%
Down 175 bps	92%	43%	89%	93%	42%	92%	68%
Down 200 bps	96%	46%	94%	97%	45%	95%	86%
Down 225 bps	99%	47%	97%	99%	47%	98%	94%
Down 250 bps	99%	48%	97%	99%	48%	98%	97%

As shown in the last two columns of Figure 14, the percentage of variable rate loans, as measured by total funded and unfunded commitment amounts, at their floor rates increased significantly during the quarter just ended. As older variable rate loans, with floors that were set prior to or during the nine Fed funds target rate increases, are paid off and replaced with newer variable rate loans with more current floors, the percentage of variable rate loans with floor rates at or near current rates should continue to increase.

## Changes in Loan Portfolio Mix Affect Net Interest Margin

Changes in the mix of our loan portfolio also affect our net interest margin. For example, as shown in Figure 15, the differential in the yield between our purchased loan portfolio and our non-purchased loan portfolio has changed over time. When interest rates were increasing, our more rate sensitive non-purchased loan portfolio benefitted with an increasing yield, which has decreased as interest rates have been declining. Our less rate sensitive purchased loan portfolio has been impacted to a lesser degree from changes in the direction of interest rates. Additionally, our loan yields include various items such as accretion of deferred loan fees and discounts, amortization of deferred loan costs and premiums, minimum interest, prepayment penalties, and other such items that vary from quarter to quarter. In the quarter just ended, the yield on our purchased loan portfolio benefitted more than in recent quarters from such items, and the yield on our non-purchased loan portfolio benefitted less than in recent quarters from such items.

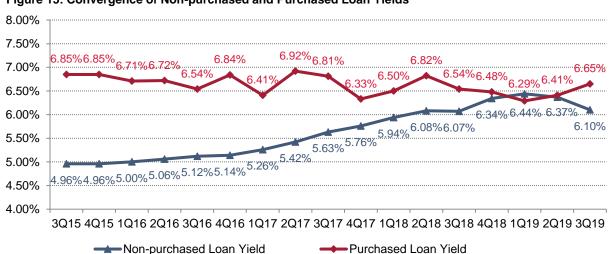


Figure 15: Convergence of Non-purchased and Purchased Loan Yields

More recently, the decrease in the percentage of our higher yielding RESG non-purchased loans and the corresponding increase in the percentage of our lower yielding other categories of non-purchased loans has contributed to the pressure on our net interest margin. The mix of our non-purchased loan portfolio was not a significant factor in our net interest margin until after the Federal Reserve increased the Fed funds target rate. Since all of our RESG loans are variable rate loans and many of our other non-purchased loans have fixed rates, the yield on our RESG non-purchased loan portfolio outperformed the yield on our other non-purchased loans as the Fed funds target rate increased in recent years. This outperformance may tend to reverse if the Fed funds target rate continues to be decreased.

A variety of factors provided challenges to our net interest margin in recent quarters and may continue to do so for the foreseeable future. These factors include, among others, the sharp decrease in LIBOR, as shown in Figure 16, and other interest rate indexes; the recent flattening of the yield curve; competitive pricing of loans; competitive pricing of deposits; and changes in our mix of non-purchased loans.

As shown in Figure 17, 74.4% of our total variable rate loans were tied to 1-month LIBOR, 5.3% were tied to 3-month LIBOR and 18.1% were tied to WSJ Prime at September 30, 2019.

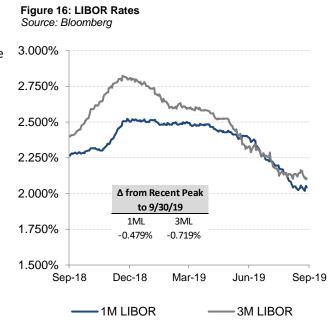


Figure 17: Summary of Funded Balance of Variable Rate Loan Indexes

% of Variable Rate No	on-Purchased	% of Variable Rate	Purchased % of Variable Rate Total Loan		
Loan Portfolio Tied to Index		Loan Portfolio Tied to Index		Portfolio Tied to Index	
1-Month LIBOR	76.8%	1-Month LIBOR	25.5%	1-Month LIBOR	74.4%
3-Month LIBOR	5.6%	3-Month LIBOR	0.0%	3-Month LIBOR	5.3%
WSJ PRIME	16.5%	WSJ PRIME	49.7%	WSJ PRIME	18.1%
Other	1.1%	Other	24.8%	Other	2.2%

#### Investment Portfolio Yield

As shown in Figure 18, the yield on our investment portfolio was 2.67%, on a fully taxable equivalent ("FTE") basis, in the third quarter of 2019, which is an increase of five bps from 2.62% FTE in the third quarter of 2018. The yield on our investment portfolio was 2.75%, on an FTE basis, in the first nine months of 2019, which is an increase of 16 bps from 2.59% FTE in the first nine months of 2018.

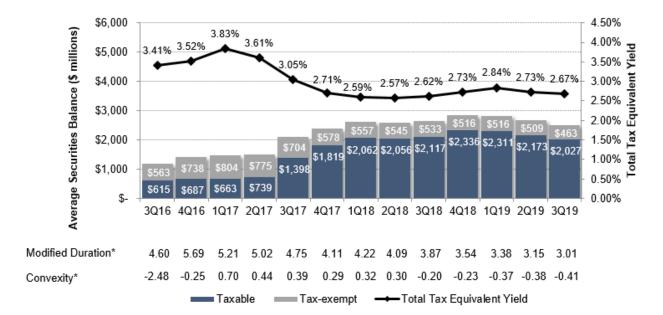


Figure 18: Securities Portfolio Average Balance and FTE Yield (\$ millions)

## Core Spread

From the fourth quarter of 2015 through the second quarter of 2019, the Federal Reserve increased the Fed funds target rate nine times. This resulted in increases in our yield on variable rate loans and newly originated loans as well as increases in our costs of interest bearing deposits and borrowings. During that 15-quarter period, we had quarters in which our core spread increased and quarters in which it decreased. During that period, our yield on non-purchased loans increased 141 bps, substantially offsetting the 145 basis point increase in our COIBD.

During the quarter just ended, the Federal Reserve decreased the Fed funds target rate twice, resulting in a 21 basis point decrease to our core spread. If the Federal Reserve continues decreasing the Fed funds target rate, we would expect our yield on non-purchased loans to continue decreasing; however, we would also expect our COIBD to continue decreasing. As we experienced in the quarter just ended, decreases in our COIBD will tend to lag

<sup>\*</sup> Modified duration and convexity data as of the end of each respective quarter.

decreases in our yield on non-purchased loans. However, in the longer term we expect cumulative decreases in our yields on non-purchased loans and our COIBD to be roughly balanced, similar to our essentially balanced results during the period that the Federal Reserve increased rates.

During the quarter just ended, our COIBD decreased six bps. We believe our COIBD will continue to decrease in the fourth quarter of 2019, even if the Federal Reserve makes no further changes to the Fed funds target rate.

## Earning Asset Mix Impact on Net Interest Margin

Figure 19 illustrates the dynamic nature of changes in our mix of earning assets, which have also affected our net interest margin. This includes growth in our non-purchased loans and taxable investments partially offset by decreases in our volume of purchased loans and tax-exempt investments.

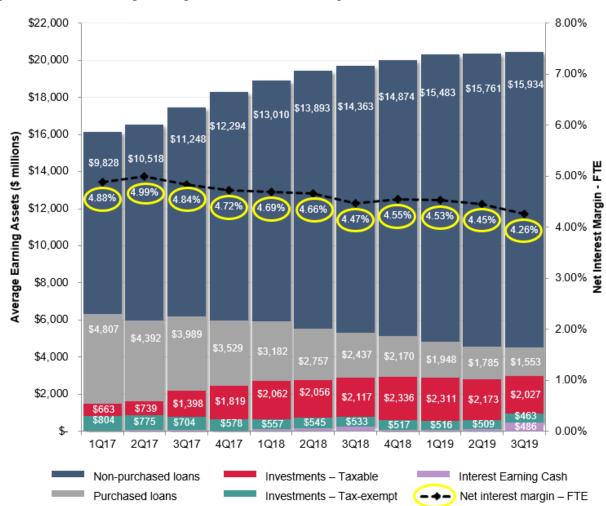
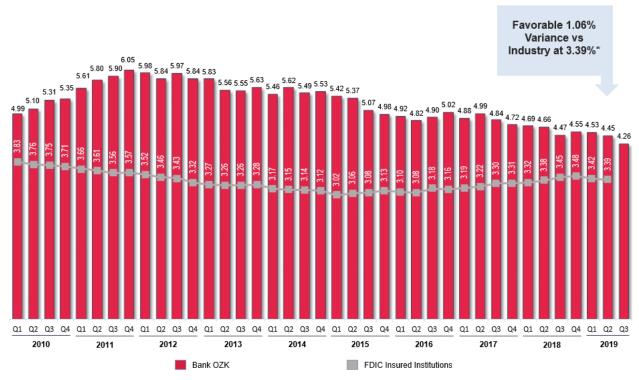


Figure 19: Trends in Average Earning Assets & Net Interest Margin

We continue to perform well versus the industry on net interest margin, as shown in Figure 20.

Figure 20: Net Interest Margin (%)



<sup>\*</sup>Data for all FDIC insured institutions from the FDIC Quarterly Banking Profile, last update second quarter 2019.

#### **Non-interest Income**

Non-interest income for the third quarter of 2019 was \$26.4 million, a 9.6% increase from \$24.1 million for the third quarter of 2018. For the first nine months of 2019, non-interest income was \$77.1 million, a 3.9% decrease from \$80.2 million for the first nine months of 2018. As shown in Figure 21, several categories of non-interest income vary significantly from quarter-to-quarter.

Figure 21: Quarterly Trends in Non-interest Income (\$ thousands)

								For the	Thr	ee Month	s Er	ided						
	9/	30/2017	12	/31/2017	3/	31/2018	6/	30/2018	9/	30/2018	12	/31/2018	3/	31/2019	6/	30/2019	9/	30/2019
Service charges on deposit accounts	\$	9,729	\$	10,058	\$	9,525	\$	9,704	\$	9,730	\$	10,585	\$	9,722	\$	10,291	\$	10,827
Mortgage lending income		1,620		1,294		492		1		24		20		-		-		-
Trust income		1,755		1,729		1,793		1,591		1,730		1,821		1,730		1,839		1,975
BOLI income		4,453		5,166		7,580		5,259		5,321		5,751		5,162		5,178		5,414
Other income from purchased loans		2,933		2,009		1,251		2,744		1,418		2,370		795		1,455		674
Loan service, maintenance and other fees		5,274		4,289		4,743		5,641		4,724		5,245		4,874		4,565		4,197
Net gains on investment securities		2,429		1,201		17		-		-		-		-		713		-
Gains (losses) on sales of other assets		1,363		1,899		1,426		844		(518)		465		284		402		189
Other		3,191		2,568		1,880		1,602		1,692		1,303		1,505		2,160		3,170
Total non-interest income	\$	32,747	\$	30,213	\$	28,707	\$	27,386	\$	24,121	\$	27,560	\$	24,072	\$	26,603	\$	26,446

Figure 22: Year-to-Date Trends in Non-interest Income – 2019 vs. 2018 (\$ thousands)

	For the	e N	ine Months En	ded
	9/30/2018	9	/30/2019	% Change
Service charges on deposit accounts	\$ 28,959 \$	5	30,841	6.5%
Mortgage lending income	517 *		-	NM
Trust income	5,114		5,544	8.4%
BOLI income	18,160**		15,753	-13.3%
Other income from purchased loans	5,413		2,925	-46.0%
Loan service, maintenance and other fees	15,108		13,636	-9.7%
Net gains on investment securities	17		713	NM
Gains (losses) on sales of other assets	1,753		875	-50.1%
Other	5,174		6,834	32.1%
Total non-interest income	\$ 80,215 \$	5	77,121	-3.9%

<sup>\*</sup> Decision made to exit secondary market mortgage lending business in December 2017.

<sup>\*\*</sup> Non-interest income for the first nine months of 2018 included \$2.7 million of tax-exempt BOLI death benefit income compared to \$0.2 million in the first nine months of 2019.

#### **Non-interest Expense**

Non-interest expense for the third quarter of 2019 was \$100.9 million, a 2.0% decrease from the \$102.9 million in the third quarter of 2018. For the first nine months of 2019, non-interest expense was \$296.7 million, a 3.8% increase from \$285.9 million for the first nine months of 2018. As we have experienced in recent quarters, we expect we will have continued increases in non-interest expense in future quarters. Figure 23 summarizes non-interest expense for the most recent nine quarters.

Figure 23: Quarterly Trends in Non-interest Expense (\$ thousands)

	For the Three Months Ended												
	9/30/2017	12/31/2017	3/31/2018	6/30/2018	9/30/2018	12/31/2018	3/31/2019	6/30/2019	9/30/2019				
Salaries & employee benefits	\$ 35,331	\$ 38,417	\$ 45,499	\$ 41,665	\$ 41,477	\$ 41,837	\$ 44,868	\$ 47,558	\$ 48,376				
Net occupancy and equipment	13,595	13,474	14,150	13,827	14,358	14,027	14,750	14,587	14,825				
Professional and outside services	10,018	10,269	8,705	9,112	9,725	8,325	8,564	8,105	9,204				
Advertising and public relations	1,907	1,634	1,331	1,777	6,977	1,472	1,683	1,671	2,067				
Telecommunication services	3,321	3,537	3,197	3,487	3,373	3,023	3,344	2,810	2,094				
Software and data processing	2,982	2,382	3,340	3,110	3,336	3,943	4,709	4,757	5,095				
Travel and meals	2,223	2,338	2,153	2,498	2,517	2,482	2,669	2,939	2,777				
FDIC insurance and state assessments	4,381	3,583	3,562	3,558	3,948	3,672	3,652	3,488	2,505				
Amortization of intangibles	3,145	3,145	3,145	3,145	3,145	3,144	3,145	3,012	2,907				
Postage and supplies	1,852	2,063	2,195	2,218	2,517	2,214	2,103	2,058	2,040				
ATM expense	1,430	1,644	1,363	1,118	1,202	544	987	1,099	1,277				
Loan collection and repossession expense	1,249	949	790	503	932	1,077	984	918	317				
Writedowns of foreclosed assets	1,028	994	151	460	544	1,841	562	594	354				
Writedown of signage due to strategic rebranding	-	-	-	-	4,915	-	-	-	-				
Other expenses	1,937	1,748	4,229	2,629	3,976	7,292	4,658	5,535	7,076				
Total non-interest expense	\$ 84,399	\$ 86,177	\$ 93,810	\$ 89,107	\$102,942	\$ 94,893	\$ 96,678	\$ 99,131	\$100,914				
Total expenses related to strategic rebranding *	-	-	-	621	10,772	271	-	-	-				
Total non-interest expenses excluding expenses related to strategic rebranding	\$ 84,399	\$ 86,177	\$ 93,810	\$ 88,486	\$ 92,170	\$ 94,622	\$ 96,678	\$ 99,131	\$100,914				

<sup>\*</sup> During 2018, the Bank incurred pre-tax expenses of \$11.7 million related to its name change to Bank OZK and related strategic rebranding.

Figure 24: Year-to-Date Trends in Non-interest Expense – 2019 vs. 2018 (\$ thousands)

		For th	e Ni	ne Months	Ended
	9	/30/2018	9	/30/2019	%Change
Salaries & employee benefits	\$	128,641	\$	140,801	9.5%
Net occupancy and equipment		42,335		44,163	4.3%
Professional and outside services		27,542		25,874	-6.1%
Advertising and public relations		10,084		5,421	-46.2%
Telecommunication services		10,056		8,248	-18.0%
Software and data processing		9,786		14,561	48.8%
Travel and meals		7,168		8,385	17.0%
FDIC insurance and state assessments		11,068		9,645	-12.9%
Amortization of intangibles		9,435		9,064	-3.9%
Postage and supplies		6,930		6,201	-10.5%
ATM expense		3,683		3,363	-8.7%
Loan collection and repossession expense		2,225		2,218	-0.3%
Writedowns of foreclosed assets		1,156		1,509	30.5%
Writedown of signage due to strategic rebranding		4,915		-	
Other expenses		10,835		17,271	59.4%
Total non-interest expense	\$	285,859	\$	296,724	3.8%
Total expenses related to strategic rebranding		11,393		-	
Total non-interest expenses excluding expenses related to strategic rebranding	\$	274,466	\$	296,724	8.1%

In recent years, a significant factor in our increased non-interest expense was our focus on enhancing our infrastructure for information technology, information systems, cybersecurity, business resilience, enterprise risk management, internal audit, compliance, BSA/AML monitoring, training and other important areas, as well as expanding our human and physical infrastructure to serve low-to-moderate income and majority-minority markets and customer segments. We consider all these initiatives to be important in promoting positive change and preparing us for future growth. We will continue to enhance our capabilities in these important areas.

## **Efficiency Ratio**

In the quarter just ended, our efficiency ratio was 41.0%. In the first nine months of 2019, our efficiency ratio was 39.6%, as shown in Figure 25. Our efficiency ratio has been among the top decile of the industry for 17 consecutive years.



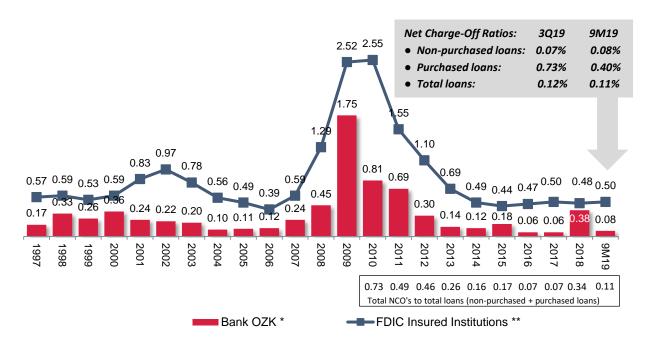
Figure 25: Top Decile Efficiency (%) for 17 Consecutive Years\*

<sup>\*</sup> Data from S&P Global Market Intelligence.
\*\* Data for all FDIC insured institutions from the FDIC Quarterly Banking Profile, last update second quarter 2019.

# **Asset Quality**

We continue to have net charge-off ratios below industry averages, as shown in Figure 26. In our 22 years as a public company, our net charge-off ratio for non-purchased loans has beaten the industry's net charge-off ratio every year and has averaged about 35% of the industry's net charge-off ratio.





 $<sup>*</sup>Unless \ otherwise \ indicated, \ Bank \ OZK \ data \ excludes \ purchased \ loans \ and \ net \ charge-offs \ related \ to \ such \ loans.$ 

<sup>\*\*</sup>Data for all FDIC insured institutions from the FDIC Quarterly Banking Profile, last updated second quarter 2019.

Annualized when appropriate.

In RESG's 16+ year history, we have incurred losses on only five credits, resulting in a weighted average annual net charge-off ratio (including OREO write-downs) for the RESG portfolio of 15 bps. You can see those details in Figure 27.

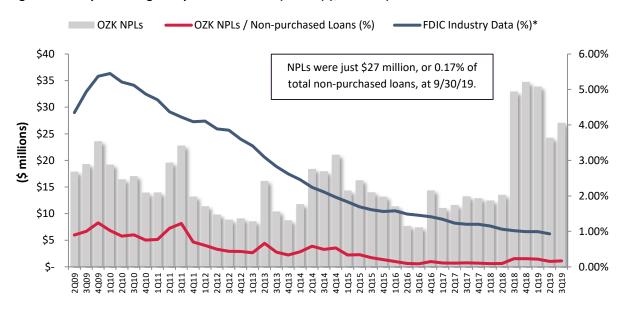
As shown in Figures 28, 29 and 30, the dollar volumes of our nonperforming non-purchased loans, nonperforming assets and past due non-purchased loans have been relatively stable, even as our total non-purchased loans and total assets have grown many-fold. Our ratios for nonperforming non-purchased loans, nonperforming assets and past due non-purchased loans have generally improved and have been consistently better than the industry's ratios.

Figure 27 - RESG	Historical	Net charge-offs	(\$ Thousands)

Year-end	ling Loan Salance		Average Balance		t charge- s ("NCO")*	NCO Ratio**
2003	\$ 5,106	\$	780	\$	-	0.00%
2004	52,658		34,929		-	0.00%
2005	51,056		56,404		-	0.00%
2006	61,323		58,969		-	0.00%
2007	209,524		135,639		-	0.00%
2008	470,485		367,279		-	0.00%
2009	516,045		504,576		7,531	1.49%
2010	567,716		537,597		-	0.00%
2011	649,806		592,782		2,905	0.49%
2012	848,441		737,136		-	0.00%
2013	1,270,768		1,085,799		-	0.00%
2014	2,308,573		1,680,919		-	0.00%
2015	4,263,800		2,953,934		-	0.00%
2016	6,741,249		5,569,287		-	0.00%
2017	8,169,581		7,408,367		842	0.01%
2018	9,077,616		8,685,191		45,490	0.52%
9/30/2019	9,547,746		9,420,881		-	0.00%
Total				\$	56,768	
		Weig	hted Aver	age		0.15%

<sup>\*</sup> Net charge-offs shown in this column reflect both net charge-offs and OREO write-downs.

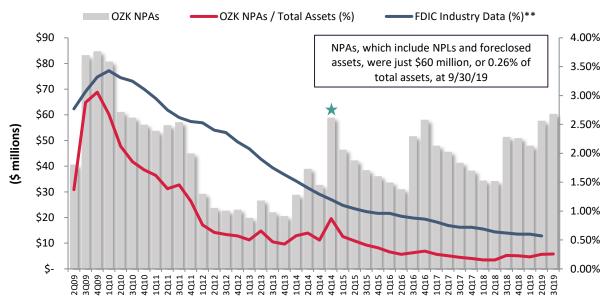
Figure 28: Nonperforming Non-purchased Loans ("NPLs") (\$ millions)



<sup>\*</sup> Note: Data for all FDIC insured institutions from the FDIC Quarterly Banking Profile, last updated second quarter 2019. Percent of Loans Noncurrent is the percentage of loans that are past due 90 days or more or that are in nonaccrual status.

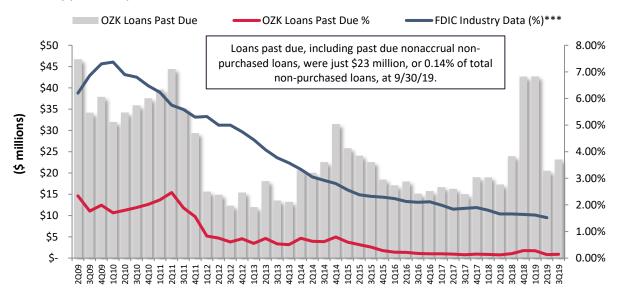
<sup>\*\*</sup> Annualized.

Figure 29: Nonperforming Assets ("NPAs") (\$ millions)



<sup>\*\*</sup> Note: Data for all FDIC insured institutions from the FDIC Quarterly Banking Profile, last updated second quarter 2019. Noncurrent assets plus other real estate owned to assets (%).

Figure 30: Non-purchased Loans Past Due 30+ Days, Including Past Due Nonaccrual Non-purchased Loans ("Loans Past Due") (\$ millions)



<sup>\*\*\*</sup> Note: Data for all FDIC insured institutions from the FDIC Quarterly Banking Profile, last updated second quarter 2019. Percent of Loans Noncurrent + Percent of Loans 30-89 Days Past Due.

<sup>★</sup> In 2014, we terminated our loss share agreement with the FDIC and reclassified foreclosed assets previously reported as covered by FDIC loss share to foreclosed assets.

Additionally, as shown in Figure 31, our dollar volume of non-purchased loans designated as being in the "Substandard" category of our credit quality indicators has remained low, even as our capital has grown many-fold. As a result, our ratio of substandard non-purchased loans as a percentage of our total risk-based capital ("TRBC") at September 30, 2019 is near the lowest such ratio for the periods shown.

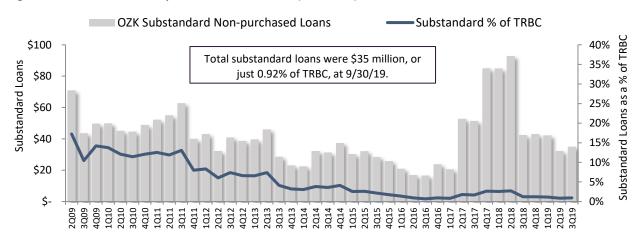


Figure 31: Substandard Non-purchased Loan Trends (\$ millions)

Figure 32 shows the tremendous growth in our common equity and TRBC over the last 10 years, while our volume of total nonperforming assets has generally declined to relatively nominal levels.

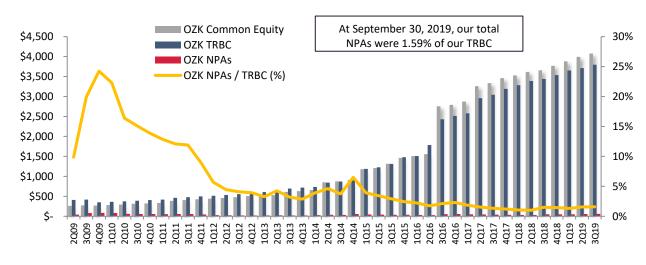


Figure 32: Capital vs. NPAs - (\$ millions)

We expect our asset quality to continue our long tradition of being better than industry averages.

# **Loan Portfolio Diversification & Leverage**

In recent years, we have discussed the importance of achieving greater contributions to growth from our loan teams other than RESG. Figure 33 reflects the mix in our loan growth in the quarter just ended. In 2017 and 2018, these other loan teams contributed 54% and 61%, respectively, of our non-purchased loan growth, and during the first nine months of 2019 these other loan teams contributed 62% of our non-purchased loan growth, as illustrated in Figure 34.

Figure 33: Non-purchased Loan Growth – 3Q19 (\$ millions)

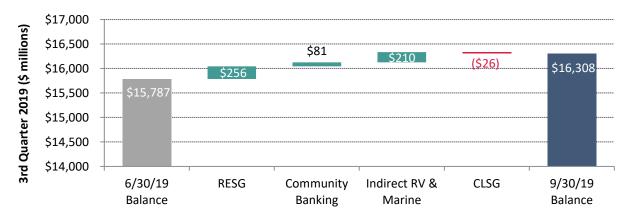
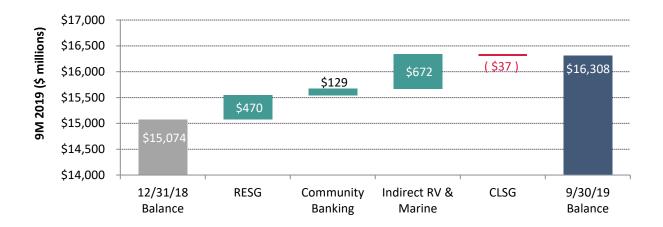


Figure 34: Non-purchased Loan Growth – 9M19 (\$ millions)



As shown in Figure 35, our more diversified growth in recent years has resulted in our RESG portfolio accounting for 59% of the funded balance of our non-purchased loans at September 30, 2019 compared to 70% at December 31, 2016.

As of 12/31/16

As of 9/30/19

2%

1%

Community
Banking
Indirect RV &
Marine

CLSG

As of 9/30/19

2%

2%

2%

59%

Figure 35: Non-purchased Loan Portfolio Mix Shift

We expect this trend toward greater portfolio diversification to continue in most quarters. This trend, along with our significant growth in our TRBC, has contributed to a generally declining trend in our total commercial real estate ("CRE") and construction, land development and other land ("CL&D") concentrations, as shown in Figure 36. Further growth in our non-CRE lending, along with growth in our TRBC, may continue to reduce our CRE and CL&D concentration ratios. To be clear, we are not reducing our focus on CRE and CL&D lending, and we expect the dollar volume of these categories of loans to continue to grow in most quarters, even if they decline as a percentage of our total non-purchased loans and as a percentage of TRBC.

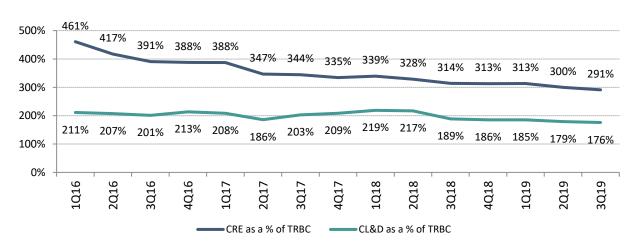


Figure 36: Declining Regulatory CRE and CL&D Concentration Ratios

Even within the RESG portfolio, we benefit from the substantial diversification by both product type and geography, as well as low loan-to-cost ("LTC") and loan-to-value ("LTV") ratios, all as shown in Figures 37 and 38.

Figure 37: RESG Portfolio Diversity by Product Type (As of September 30, 2019) (\$ millions) (LTC and LTV ratios assume all loans are fully funded)

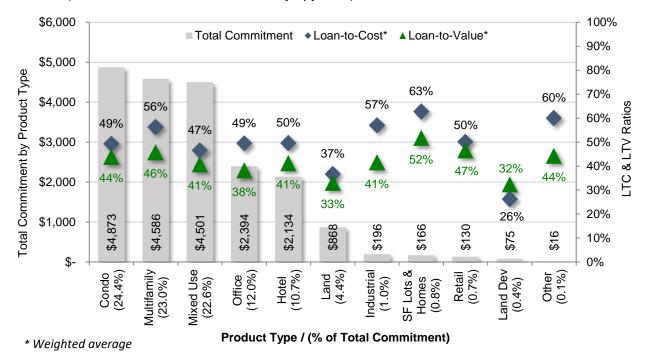
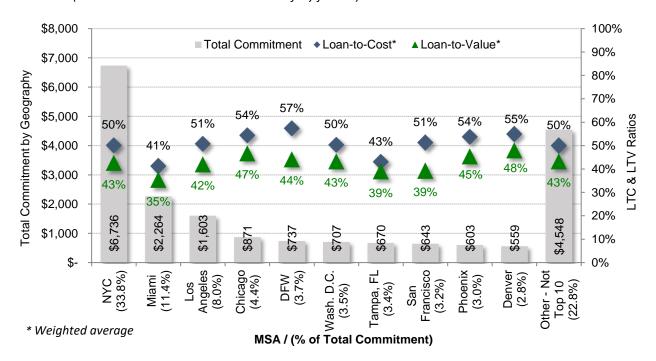
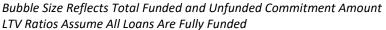


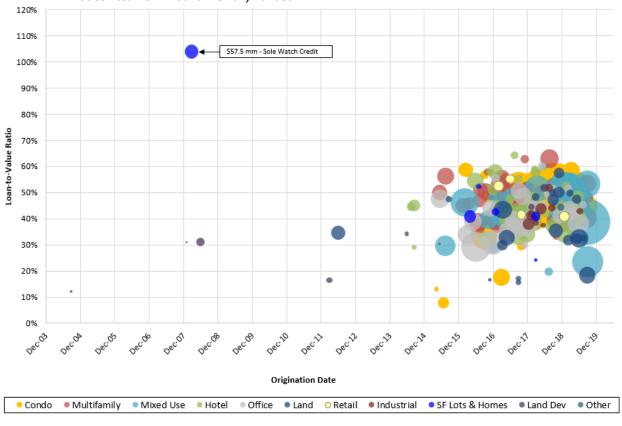
Figure 38: RESG Portfolio Diversity by Geography (As of September 30, 2019) (\$ millions) (LTC and LTV ratios assume all loans are fully funded)



Assuming full funding of every RESG loan, as of September 30, 2019, the weighted average LTC for the RESG portfolio was a conservative 49.3%, and the weighted average LTV was even lower at just 41.9%. Other than the one watch credit specifically referenced below in Figure 39, all other credits in the RESG portfolio have LTV ratios less than 65%. The LTV metrics on individual loans within the RESG portfolio are illustrated in Figure 39.

Figure 39: RESG Portfolio by LTV & Origination Date (As of September 30, 2019)





The RESG portfolio includes loans of many different sizes, and historically approximately 85%, on average, of our total commitments are actually funded before the loan is repaid. The stratification of the RESG portfolio by commitment size is reflected in Figure 40.

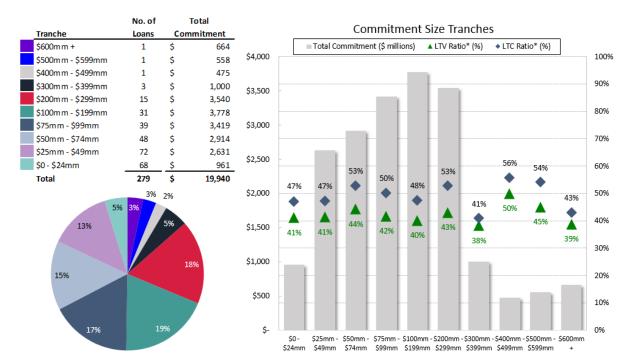


Figure 40: RESG Portfolio Stratification by Loan Size - Total Commitment (As of September 30, 2019) (\$ millions)

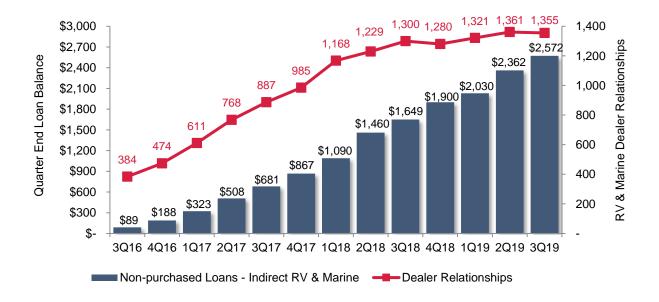
Our Community Banking loans include consumer and small business loans, loans originated by our commercial (generalist) lenders, and loans originated through our specialty lending channels in Community Banking, which include our government guaranteed, agricultural (including poultry), business aviation, subscription finance, affordable housing, charter schools, middle market CRE and home builder finance loan teams. We have been building a foundation for and refining many of these specialty-lending channels for years. We believe that we are in a good position to achieve more growth through these channels. Our portfolio diversification is enhanced by the wide variety of products and geographic diversity within our Community Banking businesses.

Our Indirect RV & Marine lending team operates another nationwide business that has become an important contributor to our non-real estate loan growth. It was the largest contributor to our loan growth in 2018 and in the first nine months of 2019. The nucleus of this team joined us in July 2016 as part of an acquisition. The management of this team, having an average of 26 years of experience lending to the RV and marine industries, utilizes detailed management reporting and data analytics to support a very disciplined operating platform. We focus primarily on super-prime and high-prime borrowers. The typical borrower in this portfolio is a homeowner

<sup>\*</sup> Assumes all loans are fully funded; calculation based on total commitment by tranche as a % of total cost and total appraised value of loans within each tranche.

with proven big-ticket credit experience and an average FICO score at origination of approximately 790. As of September 30, 2019, the non-purchased indirect portfolio had an average loan size of approximately \$95,000 and a 30+ day delinquency ratio of nine bps. For both the third quarter and first nine months of 2019, the annualized net charge-off ratio for the non-purchased indirect portfolio was 13 bps. Figure 41 provides details regarding this portfolio.

Figure 41: Growth in RV & Marine Dealers and Outstanding Non-purchased Loan Balances (\$ millions)



#### Liquidity

We believe that we have significant capacity for future deposit growth in our existing branch network of over 240 deposit offices in eight states. We have successfully increased our overall deposits as needed to fund our earning asset growth. As Figure 42 illustrates, we have effectively maintained our loan-to-deposit ratio and deposit mix, even in the midst of substantial balance sheet growth.

During the quarter just ended, our loan-to-deposit ratio was 96%, within our historical range of 89% to 99%. Whether we have robust loan growth or minimal loan growth in any particular quarter or year, we believe we have the tools, capacity and flexibility to maintain our loan-to-deposit ratio within this historical range. Figure 42 shows our consistent maintenance of our loan-to-deposit ratio within that range over the last seven years, even as our total assets grew 479% from \$4.0 billion at December 31, 2012 to \$23.4 billion at September 30, 2019.

Total Deposits (\$ billions) and Loan / Deposit Ratio (%) \$20B 110% High L/D ratio due to management strategies to restrain balance sheet under \$10B at YE2015. \$18B 100% \$16B \$14B 90% \$12B Total Deposits Despite significant quarter-to-quarter variations in net loan growth, we have maintained our L/D ratio in a consistent range. 80% \$10B \$8B 70% \$6B \$4B 60% \$2B \$0B 50% 3Q19 1016 1018 1019 Non-interest bearing (\$) NOW, savings & MMDA (\$) Time deposits (\$) Loans/Deposits (%)

Figure 42: Maintaining a Consistent Loan / Deposit Ratio While Achieving Substantial Growth

### **Capital and Dividends**

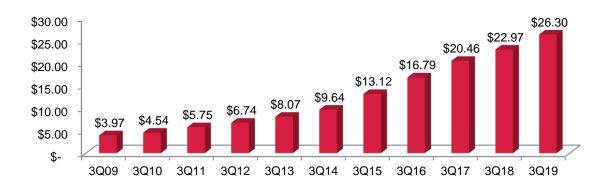
During the quarter just ended, our book value per common share increased to \$31.63, as shown in Figure 43.

Figure 43: Book Value per Share (Period End)



During the quarter just ended, our tangible book value per common share increased to \$26.30, as shown in Figure 44. Over the last 10 years, we have increased tangible book value per common share by a cumulative 562%, resulting in a compound annual growth rate of 20.8%.

Figure 44: Tangible Book Value per Share (Period End) 3



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<sup>&</sup>lt;sup>3</sup> See the schedule at the end of this presentation for the reconciliation of tangible book value per common share to the most directly comparable GAAP measure.

We have increased our cash dividend in each of the most recent 37 quarters and every year since going public in 1997. In most years, we have had a dividend payout ratio in the mid-20's percentage range as shown in Figure 45.

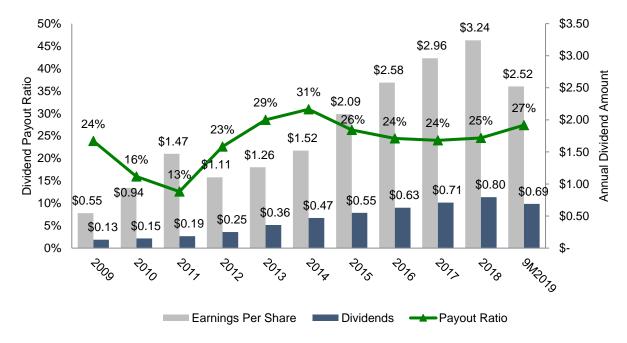


Figure 45: Historic Dividend Payout Ratio<sup>4</sup> (Split-adjusted)

As shown in Figure 46, our strong earnings and earnings retention rate, among other factors, have collectively contributed to meaningful increases in our already strong risk-based capital ratios.

Figure 46: Recent Trends in Regulatory Capital

			Estimated
	12/31/2017	12/31/2018	9/30/2019 5
CET 1 Ratio	11.06%	12.56% 👚	13.30% 👚
Tier 1 Ratio	11.06%	12.56% 👚	13.30% 👚
Total RBC Ratio	12.81%	14.37% 👚	15.10% 👚
Tier 1 Leverage	13.83%	14.25%	15.10% 👚

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<sup>&</sup>lt;sup>4</sup> 2017 Diluted EPS and payout ratio exclude the one-time \$0.39 positive impact to EPS as a result of the Tax Cuts and Jobs Act ("2017 Tax Benefit"). See the schedule at the end of this presentation for the calculation of diluted EPS, as adjusted, for the 2017 Tax Benefit.

<sup>&</sup>lt;sup>5</sup> Ratios as of September 30, 2019 are preliminary estimates and are subject to revision upon filing of our FFIEC 041 Call Report.

#### **Capital Stress Testing Results**

The Economic Growth, Regulatory Relief, and Consumer Protection Act passed in May 2018, in tandem with related regulatory action, eliminated our Dodd-Frank Act Stress Test requirements. Notwithstanding, we continue to conduct internal stress tests. We recently completed our capital stress tests utilizing seven different economic scenarios, including the three stress testing scenarios released by the Federal Reserve earlier this year, three adverse Moody's scenarios, and an adverse idiosyncratic scenario unique to our Bank. Despite the very diverse and adverse assumptions used in these scenarios, the results of each stress test reflected that we would maintain well-capitalized status for all capital ratios, maintain profitability and continue the payment of our quarterly dividend in each nine-quarter stress test time horizon.

#### **Share Repurchase Authorization**

Over the past year, our management team and our Board of Directors have given significant consideration to the authorization of a share repurchase program. We believe strongly in our business model and the long-term growth potential of our Bank. To date, we have concluded that the potential long-term benefits from continuing to grow our capital base outweigh the short-term benefits of a share repurchase program. Our management and our Board of Directors will continue to monitor our capital position with a keen focus on maximizing long-term shareholder value.

# **Current Expected Credit Loss ("CECL")**

In preparation for the adoption of CECL effective January 1, 2020, we are continuing the implementation of various CECL models. We are currently evaluating the results from our initial parallel runs, which utilized June 30, 2019 data. Based on those parallel runs, we expect our allowance for loan losses ("ALL") to increase in the range of 30% to 60% upon the adoption of CECL. In addition, under CECL we will be required to establish a reserve for potential losses on our unfunded commitments, which reserve will be presented as a liability on our balance sheet separate from our ALL. This liability for potential losses on unfunded commitments will be in addition to the increase in our ALL mentioned above, and is currently estimated to initially be in the range of \$50 million to \$80 million. Such estimates are provided to enhance investors' understanding of the potential effects of CECL to our Bank, and are based on our preliminary analyses, current expectations and forecasted economic conditions. These preliminary estimates are contingent upon continued testing and refinement of models, methodologies and judgments. The extent of the impact of the adoption of CECL at the effective date will depend on the size, mix, and quality of our loan portfolio, and economic conditions and forecasts at adoption, as well as any refinements to our models, methodology and other assumptions. We expect to give updated estimates of these ranges with the filing of our

Form 10-Q in early November. We will continue to process additional parallel runs through our CECL models prior to year-end.

#### **Effective Tax Rate**

Our effective tax rate during the quarter just ended was 23.9% and for the first nine months of 2019 was 24.1%. We expect that our effective tax rate for the fourth quarter and the full year of 2019 will be between 24% and 26%.

## **Final Thoughts**

Our strong credit culture and consistent discipline have been important ingredients in our long term success, and we are not wavering from those principles in today's challenging competitive and interest rate environment. We are very pleased that we continue to deliver financial metrics among the best in the industry. We will remain disciplined and focused on delivering long-term value for our shareholders. Our team of industry and technology professionals is well-positioned to lead the Bank into the future, and we continue to strive to make positive changes and enhancements to our capabilities. We believe our competitive advantages will allow us to capitalize on opportunities throughout the remainder of 2019 and beyond.

# **Non-GAAP Reconciliations**

# Calculation of Average Tangible Common Stockholders' Equity and the Return on Average Tangible Common Stockholders' Equity

# Unaudited (Dollars in Thousands)

	For the Year Ended December 31,															
		2008		2009		2010		2011		2012		2013		2014		2015
Net Income Available To Common Stockholders	\$	34,474	\$	36,826	\$	64,001	\$	101,321	\$	77,044	\$	91,237	\$	118,606	\$	182,253
Average Common Stockholders' Equity Before Noncontrolling Interest	\$	213,271	\$	267,768	\$	296,035	\$	374,664	\$	458,595	\$	560,351	\$	786,430	\$	1,217,475
Less Average Intangible Assets: Goodwill Core deposit and other intangibles, net of accumulated		(5,231)		(5,243)		(5,243)		(5,243)		(5,243)		(5,243)		(51,793)		(118,013)
amortization		(515)		(368)		(1,621)		(5,932)		(5,989)		(9,661)		(21,651)		(28,660)
Total Average Intangibles		(5,746)		(5,611)		(6,864)	_	(11,175)	_	(11,232)		(14,904)		(73,444)		(146,673)
Average Tangible Common Stockholders' Equity	\$	207,525	\$	262,157	\$	289,171	\$	363,489	\$	447,363	\$	545,447	\$	712,986	\$	1,070,802
Return On Average Common Stockholders' Equity	_	16.16%	_	13.75%	_	21.62%	_	27.04%	_	16.80%	_	16.28%	_	15.08%	_	14.97%
Return On Average Tangible Common Stockholders' Equity	_	16.61%	_	14.05%	_	22.13%	_	27.87%	_	17.22%	_	16.73%		16.63%	_	17.02%
	_	For the V	oar	Ended Dece	mh	or 31	_	Three Mon	the	Ended *		Nine Mont	he E	inded *	ì	
		2016	cui	2017		2018	۲,	9/30/2018		9/30/2019		9/30/2018		0/30/2019	ı	
Net Income Available To Common Stockholders	\$	269,979	\$	421,891	\$	417,106	\$	74,180	\$	103,891	\$	302,075	\$	325,100		
Average Common Stockholders' Equity Before Noncontrolling Interest	\$	2,068,328	\$	3,127,576	\$	3,598,628	\$	3,648,398	\$	4,032,066	\$	3,567,148	\$	3,925,321		
Less Average Intangible Assets: Goodwill Core deposit and other intangibles, net of accumulated		(363,324)		(660,632)		(660,789)		(660,789)		(660,789)		(660,789)		(660,789)		
amortization		(43,623)		(54,702)		(42,315)		(40,743)		(28,275)		(43,886)		(31,290)		
Total Average Intangibles	_	(406,947)	_	(715,334)	_	(703, 104)	_	(701,532)	_	(689,064)		(704,675)		(692,079)		
Average Tangible Common Stockholders' Equity	\$	1,661,381	\$	2,412,242	\$	2,895,524	\$	2,946,866	\$	3,343,002	\$	2,862,473	\$	3,233,242		
Return On Average Common Stockholders' Equity	_	13.05%	_	13.49%	_	11.59%	_	8.07%	_	10.22%		11.32%	_	11.07%		
Return On Average Tangible Common Stockholders' Equity	_	16.25%	_	17.49%	_	14.41%	_	9.99%	_	12.33%		14.11%	_	13.44%		

<sup>\*</sup> Ratios for interim periods annualized based on actual days

# **Calculation of Tangible Book Value per Share**

Unaudited (Dollars in Thousands, Except per Share)

			As of Sep	temi	ber 30,		
	2009	2010	2011		2012	2013	2014
Total common stockholders' equity before noncontrolling interest	\$ 273,658	\$ 316,072	\$ 406,945	\$	477,851	\$ 612,338	\$ 875,578
Less intangible assets:							
Goodwill	(5,243)	(5,243)	(5,243)		(5,243)	(5,243)	(78,669)
Core deposit and other intangibles, net of accumulated amortization	 (338)	(2,293)	(7,473)		(5,437)	(14,796)	(28,439)
Total intangibles	(5,581)	(7,536)	(12,716)		(10,680)	(20,039)	(107,108)
Total tangible common stockholders' equity	\$ 268,077	\$ 308,536	\$ 394,229	\$	467,171	\$ 592,299	\$ 768,470
Common shares outstanding (thousands)	67,540	67,960	68,554		69,330	73,404	79,705
Book value per common share	\$ 4.05	\$ 4.65	\$ 5.94	\$	6.89	\$ 8.34	\$ 10.99
Tangible book value per common share	\$ 3.97	\$ 4.54	\$ 5.75	\$	6.74	\$ 8.07	\$ 9.64

		As	of	September	30,		
	2015	2016		2017		2018	2019
Total common stockholders' equity before noncontrolling interest	\$ 1,314,517	\$ 2,756,346	\$	3,334,740	\$	3,653,596	\$ 4,078,324
Less intangible assets:							
Goodwill	(128,132)	(657,806)		(660,789)		(660,789)	(660,789)
Core deposit and other intangibles, net of accumulated amortization	(28,624)	(64,347)		(51,396)		(38,817)	(26,608)
Total intangibles	(156,756)	(722,153)		(712,185)		(699,606)	(687,397)
Total tangible common stockholders' equity	\$ 1,157,761	\$ 2,034,193	\$	2,622,555	\$	2,953,990	\$ 3,390,927
Common shares outstanding (thousands)	88,265	121,134		128,174		128,609	128,946
Book value per common share	\$ 14.89	\$ 22.75	\$	26.02	\$	28.41	\$ 31.63
Tangible book value per common share	\$ 13.12	\$ 16.79	\$	20.46	\$	22.97	\$ 26.30

Note: All share and per share data adjusted to reflect impact of 2-for-1 stock splits on August 16, 2011 and June 23, 2014.

# **Calculation of Diluted Earnings per Share**

Unaudited (Dollars in Thousands, Except per Share)

Diluted Earnings Per Share, as Adjusted	
For the Year Ended December 31, 2017	
Net Income Available to Common Stockholders	\$ 421,891
Less: 2017 Tax Benefit	(49,812)
Adjusted Net Income	\$ 372,079
Weighted-average diluted shares outstanding (in thousands)	 125,809
Diluted Earnings Per Share	\$ 3.35
Diluted Earnings Per Share, As Adjusted	\$ 2.96